

**RAINY RIVER MINE**

**OPERATION, MAINTENANCE AND SURVEILLANCE  
MANUAL**

**PART II - TAILINGS MANAGEMENT AREA**

**New Gold Inc.  
Rainy River Project  
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**January 2024  
Version 2024-1**

<b>Department:</b> Capital Projects	<b>Review Frequency:</b> Annual	<b>Approval Date:</b>	<b>Status:</b> Approved	<b>Revision:</b> 01	<b>Author:</b> W. Ding
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## REVIEW AND REVISION HISTORY

The OMS Manual shall be reviewed annually and following any significant changes at the site to assess if the document is representative of the current condition and operation of the dam at the time of the review. Revisions to the manual should be undertaken within six months of changes. It is the responsibility of the Tailings Dam Engineer to initiate the OMS review.

The review team and approval record are given in Table 1. The version history of the OMS Manual is shown in Table 2 and a change log for the latest revision provided in Table 3.

**Table 1: Review Team**

Role	Name	Company /Department	Position	Signature	Date
<b>Prepared by</b> <sup>(1)</sup>	Taha Nadeem	Capital Projects	Tailings Dam Planner	 <small>Taha Nadeem (Jan 31, 2024 06:30 CST)</small>	Jan 31, 2024
<b>Reviewed by</b>	Travis Pastachak	Capital Projects	Capital Projects Manager	 <small>Travis Pastachak (Jan 31, 2024 07:41 CST)</small>	Jan 31, 2024
	Garnet Cornell	Environment	Environment Manager		Jan 31, 2024
	Derek McKinnon	Site Services	Site Services Superintendent	 <small>Derek McKinnon</small>	Feb 13, 2024
	Calvin Boese	SRK Consulting	Engineer of Record		Feb 14, 2024
	Michael Dabiri	SRK Consulting	Engineer of Record	 <small>This signature has been scanned. The original signature is held on file.</small>	Feb 14, 2024
<b>Approved by</b>	Mohammad Taghimohammadi	Mill Operations	Mill Manager	 <small>Taghimohammadi</small>	Feb 14, 2024

**Table 2: Version Summary**

Revision Number	Details of Revision	Date of Issue	Comment
Rev. A	Issued for Internal Review		
Rev. B	Issued for EOR Review	2023-03-27	Received on May 4, 2023
Rev.0	Issued for Use	2023-05-23	
Rev. 1	2024 Updates	2023-01-24	MAC TSM Audit and Operational Criteria Updates

**Table 3: Change Log**

Section Number	Section Title	Comments
3.1.6/ 3.1.7	Table 3- 1: TMA Dam Stage 5 Operation Elevation Data	Removed Stage 4 Operational levels and updated Table to Stage 5

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3.3	Tailings Deposition	Updated reference document number to Stage 5 deposition plan
3.3.3	Deposition Targets	Updated correct crest and minimum tailings elevations for Stage 5
3.4.2	CQC and CQA	Updated LOC receival date.

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## 1.0 INTRODUCTION

### 1.1 Objective

The objective of this document is to provide procedures for the operation, maintenance, and surveillance (OMS) of the Tailings Management Area (TMA) at the New Gold Inc. (NGI) Rainy River Mine (RRM), located near Emo, Ontario. This OMS Manual serves as a reference for the safe operation of the structures related to tailings, water management, and water diversion structures.

### 1.2 Manual Structure

For readability, the OMS Manual has been separated into “Parts”, as listed below:

- Part 1: General
- **Part 2: TMA**
- Part 3: Water Management Structures
- Part 4: EPRP

To simplify and condense the OMS Manual, the site conditions were covered in Part 1 of the Manual. This part is only about the operation, maintenance, and surveillance of the TMA.

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## 2.0 Facility Description

### 2.1 TMA Overview

The purpose of the TMA is to:

- Contain waste material produced from the milling process.
- Provide recycle water to the mill; and
- Provide sufficient time for certain chemicals to naturally degrade to low levels.

Stripping and construction of the TMA commenced in 2016 with the TMA Cell 1. Tailings deposition in TMA Cell 1 commenced in November 2017 with placement into TMA Cell 2 began in May 2018. Tailings placement into TMA Cell 3 began in May 2019. Cell 1 Dam was gradually overtopped in the first half of 2023.

### 2.2 Dam Zones and Materials

#### Low Permeability Units

Water retention and seepage are controlled through dams by the clay core. The clay core comprises compacted clay from WML or BRE (two local geological units). This material is divided into two zones:

- Zone 1 (Core – Select Clay) comprises WML with plasticity index greater than 20%.
- Zone 1A (Core – Random Clay) comprises WML or BRE.

#### Filters and Drains

Fine and coarse filter and drain materials are used downstream of the clay core to mitigate internal erosion (i.e., piping) and manage seepage through the clay core. Filter and drain materials for the TMA and water management dams consist of:

- Zone 4 (Chimney Fine Filter) and 4A (Blanket Fine Filter) material have a maximum particle size of 25 mm and maximum fines content (material below the No. 200 sieve) of 5% and 12%, respectively.
- Zone 5 (Transition Filter/Drain) is a coarse aggregate with a maximum particle size of 75 mm.

#### Dam Shells

Mine rock from the open pit (run of mine) is used as dam shell material to provide overall stability for the dams. The upstream shells are constructed from potentially acid generating (PAG) or non-acid generating (NAG) random granular fill (Zone 2 and 2A), and the downstream shells are constructed using NAG rockfill (Zone 3 and 3A).

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Zones 2 and 3 comprise relatively coarse particle sizes to minimize material processing and sorting for construction. Zones 2A and 3A are transition rockfills between the relatively coarse shell material and the core and/or filters.

- Zones 2 and 2A (Upstream Shell - Random Granular Fill) comprises random granular fill with a maximum particle size of 900 mm and 450 mm, respectively.
- Zones 3 and 3A (NAG Rockfill) comprise a well-graded, free draining rockfill with a maximum particle size of 900 mm and 450 mm, respectively.

Table 2-1 summarize the dam zones, materials, and construction specifications for TMA. See Appendix B of CRW3295-4910-DT00-RPT-0001.002 for details.



**Table 2- 1: TMA Dam Zone and Materials**

<b>Zone</b>	<b>Material</b>	<b>Borrow Source</b>	<b>Construction</b>
1	WML: PI (Plasticity Index) > 20 FC (Fines Content) ≥ 55%	EOR Approved	OMC (Optimum Water Content) +8% > WML > OMC - 2% ≥ 95% SPMDD (Standard Proctor Max. Dry Density) ≤ 300 mm loose lift thickness
1A	WML/BRE: FC ≥ 55%	EOR Approved	OMC+8% > WML > OMC - 2%; OMC+4% > BRE > OMC - 2% ≥ 95% SPMDD ≤ 300 mm loose lift thickness
4	Chimney Filter Sand, MPS (Max. Particle Size) ≤ 25mm FC ≤ 5%	Off-Site	≥ 95% SPMDD ≤ 300 mm loose lift thickness Min. 10 tone static smooth drum compactor NAG (Non-Acid Generating)
4A	Blanket Filter Sand, MPS ≤ 25mm FC ≤ 12%	Off-Site	≥ 95% SPMDD ≤ 300 mm loose lift thickness Min. 10 tone static smooth drum compactor NAG
5	Transition Filter Sand & Gravel: MPS ≤ 75mm FC ≤ 12%	On-Site Quarry	≤ 300 mm loose lift thickness, 6 Pass 10-ton static smooth drum. NAG
2	US (Upstream) Random Fill Rockfill: MPS ≤ 900mm	Open Pit	≤ 2,000 mm lift thickness, 6 one-way Pass 100-ton haul truck ≤ 1,500 mm lift thickness, 10 one-way Pass 40-ton haul truck/Bulldozer ≤ 1,500 mm lift thickness, 14 one-way Pass 30-ton haul truck/Bulldozer PAG (Potential Acid Generating) /NAG
2A	US Select Fill Rockfill: MPS ≤ 450mm	Open Pit	≤ 1,000 mm lift thickness, 10 one-way Pass 15-ton static smooth drum PAG/NAG
3	DS (Downstream) Clean Mine Rock Rockfill: MPS ≤ 2,000mm	Open Pit	≤ 3,000 mm lift thickness, 6 one-way Pass 200-ton haul truck ≤ 2,000 mm lift thickness, 6 one-way Pass 100-ton haul truck/Bulldozer ≤ 1,500 mm lift thickness, 10 one-way Pass 40-ton haul truck/Bulldozer ≤ 1,500 mm lift thickness, 14 one-way Pass 30-ton haul truck/Bulldozer NAG
3A	DS Clean Mine Rock MPS ≤ 450mm	Open Pit	≤ 1,000 mm lift thickness, 10 one-way Pass 15-ton static smooth drum NAG

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### 2.3 TMA Raise Schedule

TMA dam raise construction is assumed to be completed by Nov. 30 of each year. Table 2-2 presents the TMA dam raise schedule according to BGC (BGC-4910-DT00-RPT-0007.003) and SRK (CRW3295-4910-DT00-MEM-0001.002).

**Table 2- 2: TMA Dam Raise Schedule**

Year	Dam Crest Elevation (m)	Raise Height (m)	Spillway Invert Elevation (m)
2019-2020	371.5	2.5	367.2
2021 (Stage 3 Raise)	373.6	2.1	371.8
2022 (Stage 4 Raise)	375.1	1.5	373.3
2023 (Stage 5 Raise) <sup>(1)</sup>	377.1	2.0	375.3
2024 (Stage 6 Raise) <sup>(2)</sup>	378.1	1.0	376.6

(1) Stage 5 is deviated from BGC's dam raise schedule. See CRW3295-4910-DT00-MEM-0001.002 for details.

(2) Ultimate raises will be revised in 2024 based on the revised life of mine tailings production and water balance model.

### 2.4 Pumps and Pipelines

The TMA pumps and pipelines are owned by Mill Operations and operated by Site Services. The WMP pipelines include:

- Tailings line from Mill to TMA. At the Y junction, the tailings line splits into two: One goes along SD through Booster Station to West Dam, North Dam and NRRW (North Ring Road West). The other goes through NE section of South Dam to NRRE (North Ring Road East).
- Reclaim Water line from TMA pumpstation to Mill.
- Water lines to pump water in the sumps to TMA.
- Water treatment line from TMA pumpstation to Lime WTP.
- A sludge line pump sludge from Lime WTP to TMA.
- A new water line to pump TMA water to BCR2 for treatment to be constructed in 2023.
- A waterline takes dewatering from the Open Pit to the TMA.
- A waterline from MRP to TMA (inactive).

The pumpstation is on the upstream of West Dam 4 and West Dam 5 intersection.

### 2.5 Seepage Collection

The TMA seepage collection system includes a network of finger drains, seepage collection ditches, and sumps. Five sumps are located at the TMA North Dam (Sump 3, 4 and 5, as well as Sump 1 and 2 at toe of WMP Dam 2 and 3), five at South Dam, and one at West Dam 4 built in early 2022. Seepage from West Dam 5 is collected in the WMP.

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Except for WDP (Water Discharge Pond) which purely functions as a flow collection sump for surface runoff and South Dam seepage, the other four South Dam sumps can function as both flow collection sump and tailings emergency dump. One of dual function sumps, Emergency Sump 2 (SDSC Sump 2) at SD 2+650, discharge to West Creek Diversion. According to recent EOR's review, SDSC Sump 2 cannot contain the EDF. If continues to pump back to the TMA, SDSC Sump 2 function can be left as-is (CRW3295-4910-DT00-MEM-0007.001).

Except for TMA North Dam Sump 4, TMA seepage collection sumps were sized to contain an EDF corresponding to the 25-year 24-hour rainfall event without pumping and with spillway sized to convey IDF corresponding to 100-year 24-hour rainfall event while providing sufficient freeboard (min. 0.3 m) against overtopping. TMA North Dam Sump 4 was designed to store the IDF instead of the EDF.

See BGC-4910-DT00-MEM-0015.001 for details of seepage collection design.

## 2.6 TMA Closure

Information regarding the closure of the TMA is available in the site wide Rainy River Mine Closure Plan 2019 Amendment. This document is available on the Environmental Department SharePoint site. The closure plan is updated every 5 years, per the regulations.

- The TMA dam crest ultimate elevation is 379.1 m; spillway invert and TMA pond elevation is 378.5 m; maximum tailings elevation adjacent to the TMA perimeter dams is approximately 378.5 m. The tailings beach slope will be at 2% to El 375.5 m which then continues horizontally. However, those are under review due to the change of LOM.
- Combined wet and dry cover at closure.
- Tailings will be deposited along the inside perimeter of the TMA dams and a dyke extending towards the center of the TMA to develop tailings beaches.
- Progressive reclamation is proposed such that an overburden cover of approximately 150 m width will be placed by the end of operations on the tailings beaches around approximately two thirds of the ultimate perimeter, with the remaining approximately one third of the length to be constructed at closure, with exception around the existing reclaim system.
- The overburden cover will consist of 1.0 m overburden and 0.3 m growth medium placed on exposed tailings beaches to promote vegetation regrowth. The remainder of the surface will be maintained in a flooded condition with a nominal 2 m of water cover.
- The maximum level of tailings at closure adjacent to the dam will be at or below the level of the closure spillway such that they remain below the maximum level of flooding.
- TMA closure spillway is to be located at the TMA West Dam (Dam 4).

The above TMA closure plan is under review. An option of using desulphurized tailings as the cover has undergone pre-feasibility and feasibility study.

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### 3.0 OPERATIONS

#### 3.1 General Operating Requirements

##### 3.1.1 Environment Notice Level

The Environment Notice Level (ENL) corresponds to a level at which NGI Environment manager and surface water engineer need to be notified. NGI needs to inform the regulator within 48 hours per ECA and initiate the Environment Contingency Plan to bring down the pond level.

ENL is assigned to be the same as NOWL which is Elev. 374.8 m.

##### 3.1.2 Environment Incident Level

The Environment Incident Level (EIL) is an abnormal condition with potential spill of the contained tailings to the environment without meeting the water discharge quality requirement by ECA and if it occurs, NGI needs to report to the regulator and pause the tailings discharge to the TMA.

EIL is assigned to be the same as the MOWL (EDF event level), i.e., the invert of spillway which is Elev. 375.3 m.

##### 3.1.3 Dam Safety Notice Level

The Dam Safety Notice Level (DSN) corresponds to a level at which the Tailings Dam Engineer and the Capital Project Manager need to be notified to plan for Surveillance Response Plan (SRP) for High Pond or other response.

DSN for TMA dams is assigned to be the same as EIL which is Elev. 375.3 m.

##### 3.1.4 Dam Safety Incident Level

A Dam Safety Incident Level (DSI) is an abnormal condition or performance of the dam (including mis-operation or component failure) with the potential to jeopardize the safety of the dam but that, at this time, is not expected to lead to a breach of the dam and NGI need to report to the regulator and initiate EPRP.

DSI (Dam Safety Incident Level) for TMA dams is Elev. 375.9 m.

##### 3.1.5 Tailings Operation Notice

According to the tailings deposition plan (CRW3295-4910-DT00-MEM-0004.002.00) dated Dec. 14, 2022, the following tailings operation situation if not met, the Capital Project Manager and EOR should be notified.

The operation criteria for the length of beach above water (BAW) are:

- Min. 400 m for South Dam (SD) at its normal operation condition (50<sup>th</sup> percentile pond)

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- Min. 50 m for West Dam (WD) and North Dam (ND) for normal operation condition, but periodically and locally, water is allowed to be against the dams.
- For 99<sup>th</sup> percentile pond, BAW is 0-400 m for all perimeter dams.

### 3.1.6 Tailings Operation Incident Level

A Tailings Operation Incident Level (TOIL) is a condition that the elevation of tailings beach close to the dam upstream face reaches the Max. Elevation which is defined to be 0.4 m below the dam crest by the EOR. The dam crest should be the approved dam raise. If TOIL is reached, the potential of tailings spill over the dam is high and NGI need to cease the discharge and move the discharge to other locations and report to the regulator.

TOIL for TMA dams is Tailings Elev. 376.7 m.

### 3.1.7 Summary of Pond Level and Tailings Operation Criteria

Before the Stage 5 Dam Raise Construction is complete and accepted by the EOR, the operation criteria are the following:

Summary of key Stage 4 dam operation elevation data is shown in Table 3- 1.

**Table 3- 1: TMA Dam Stage 5 Operation Elevation Data**

Description	Elevation (m)
Stage 5 Dam Crest	377.1
TOIL (Tailings Operation Incident Level)	376.7
IDF (Inflow Design Flood, Maximum Flood Level)	375.9
DSI (Dam Safety Incident Level)	
Sill / Invert of Emergency Spillway	375.3
DSN (Dam Safety Notice Level)	
EIL (Environment Incident Level)	
Pond Level for the Increased Surveillance (High Pond)	
MOWL (Max. Operation Water Level)	
NOWL (Normal Operation Water Level)	374.8
ENL (Environment Notice Level)	
Min. Operation Water Level	363.4

### 3.2 Water Conveyance

Water collected in the TMA includes process-affected water (PAW) from the tailings pipeline, direct precipitation and runoff in the TMA catchment, pumped inflows from seepage collection systems around the TMA, and pumped contact water from across the site including MRP, Sediment Pond 1 when necessary.

The TMA has been designed to optimize natural degradation processes to provide further water treatment, by ensuring there is sufficient retention time to allow these reactions to occur. The natural degradation processes are most effective during warm weather conditions when biophysical activity is optimal and are also augmented by exposure to sunlight. Such effluent aging will take place mainly in the summer months (June through mid-September) in both the TMA and WMP.

The main outflow of TMA under normal operation conditions is Mill reclaim water, conveyance to WTT for treatment, natural evaporation, seepage loss through and the perimeter dams and their foundation. The seepage loss is expected to be small and take decades to occur.

Figure 5-1 presents the TMA water operation logic which is developed for site-side water balance model. Note that the “Functional Operating Water Level”, or FOWL, is still under development by the EOR. In the meantime, mill reclaim from the TMA should continue to draw down the high-water volumes within the facility.

# TMA

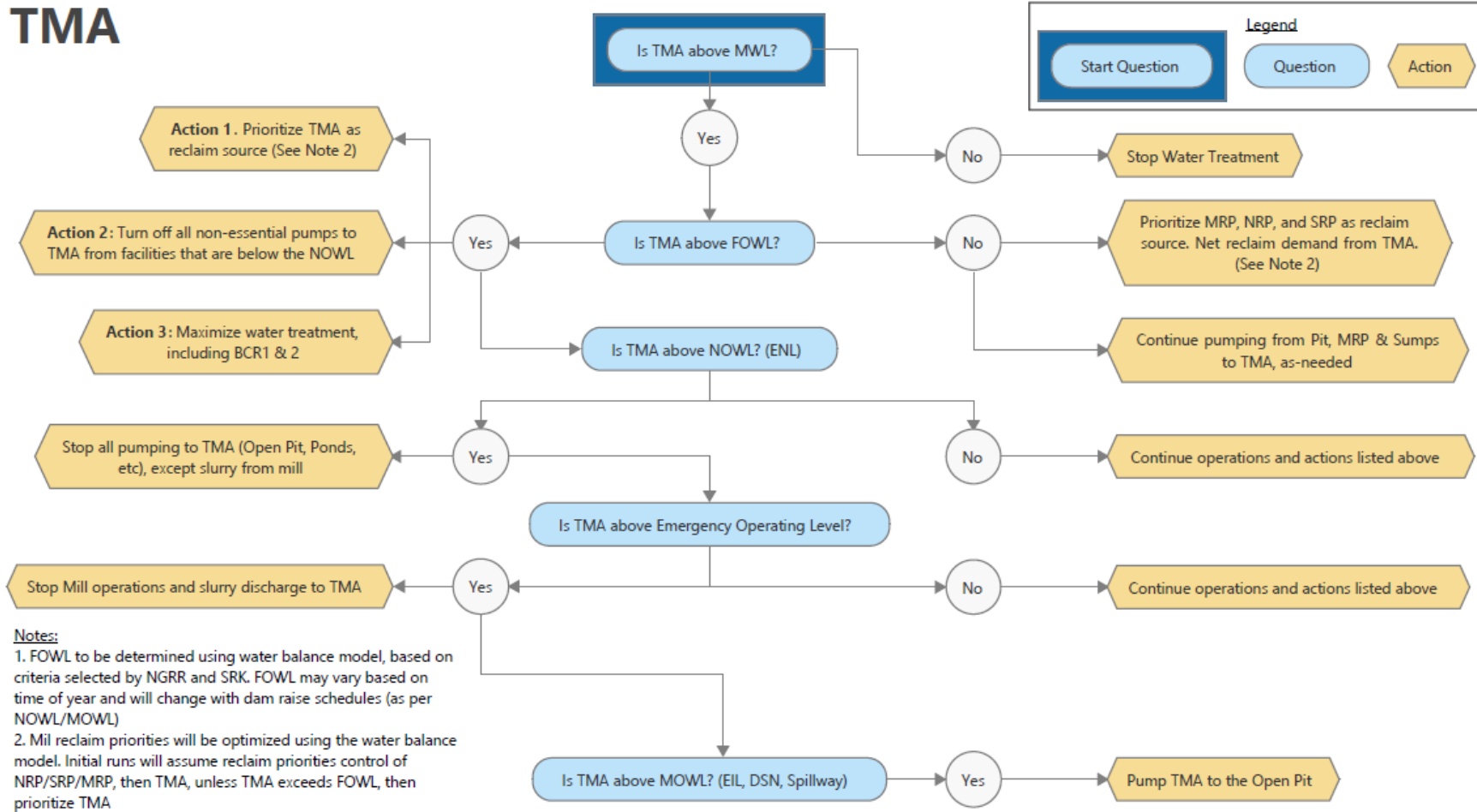


Figure 5- 1: TMA Water Operation Logic

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### 3.3 Tailings Deposition

The recent update of tailings deposition plan is available in the report on TMA Stage 5 Detailed Tailings Deposition Plan (CRW3295-4910-BA10-MEM-0005) and it is suggested to update annually.

#### 3.3.1 Deposition Criteria

- Slurry tailings can be deposited through spigots spaced approximately 100 m apart along the TMA dams, or
- End-dumping at Y Junction or along the TMA north ring road (NRRE and NRRW).
- Discharge locations along NRR are located a minimum of 400 m from perimeter dams.
- Max. Elevation of the tailings beach close to upstream dam face must be greater than 0.4 m below the dam crest. This criterion is not applicable to the discharge at NRR.
- Min. Elevation of the tailing beach close to the upstream dam face should be reached before next dam raise.
- It is not mandatory to meet the Target Elevation as the results of the tailings deposition modelling.
- Maintain the required BAW (beach above water) length according to the annual deposition plan update.

#### 3.3.2 Operation Constraints and Preferences

- Connect and disconnect pipeline on the day of the scheduled mill maintenance shutdown when needed.
- Maintain the same locations of pipeline crossing the dam and booster station.
- Preferably stay long at the same discharge locations, especially during winter months.
- Not to interfere with dam raise construction where possible.
- Monitor suspend solid loading reaching decant pond by measuring turbidity/ TSS (total suspended solids) while discharge along West Dam and North Dam.
- Tailings pipeline to the NRR should maintain always connected as a backup plan in case any emergency condition of tailings discharge along perimeter dams occurs. Operation of tailings pipeline needs flexibility especially during winter months.
- Maintain a pond close to the NRR to connect with natural flow in Loslo Creek and Marr Creek for TMA closure.

#### 3.3.3 Deposition Targets

Stage 5 dam crest is Elev. 377.1. The **Max. Elevation** for tailings deposition is therefore 376.7 before approval of Stage 6 dam raise construction. It is the TOIL.

**Table 3- 2: Stage 5 Dam Raise Required Min. Tailings Elevation**

South Dam		West Dam		North Dam	
To Station	Min. Tailings Elev.	To Station	Min. Tailings Elev.	To Station	Min. Tailings Elev.
0+815	372.4	0+980	371.2	0+600	371.5

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1+400	372.8	1+861	371.8	0+975	372
1+600	373.3			1+250	372.6
1+900	373.6			1+800	372.8
2+050	373.8			2+540	373.2
2+500	373.8				
2+600	373.6				
3+000	372.8				
3+585	N/A				

### 3.3.4 Deposition Elevation Survey

Under normal deposition conditions, tailings at the active discharge locations must be surveyed at least once a week.

When the tailings elevation at the active discharge location is less than 0.4 m below the Max. Elevation (TOIL), the elevation survey must be conducted every other day. Survey stakes can be spray-painted to mark Max. Elevation to reduce the frequency of surveying required.

Once tailings discharge at one location is stopped, the tailings elevation at that location should be surveyed in that week.

The tailings elevation should be surveyed at the same location every time for consistency. It is suggested to put stakes within 6 m (20 ft) distance to the active spigot at both sides if it is safe to do so with snow coverage in winter months.

### 3.3.5 Tailings Pipeline Operation

Operating the tailings pipeline is Mill’s accountability and responsibility. The Capital Projects team and Site Service team provide support.

Tailings pipeline modification is Site Service’s accountability and responsibility. The Capital Projects team and Mill team provide support.

### 3.3.6 RASCI and Reporting

Multi-teams participate in tailings deposition. A RASCI (Responsible, Accountable, Support, Consulted and Informed) chart is developed as shown in Table 3-3. This table is reviewed as part of the update of the Manual. Tailings’ elevation is reported weekly. Tailings Dam Engineer (TDE) or TDE’s representative update tailings elevation table and charts for reporting.

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**Table 3-3: RASCI of Tailings Deposition and Pipeline Relocation**

 <b>RASCI Matrix</b> (Jan. 31, 2022)	<b>Project Title:</b> TMA Tailings Discharge & Pipe Relocation																<b>Roles and Responsibilities</b> <small>Responsible, Accountable, Supportive, Consulted, Informed</small>				
	Roles	Capital Projects Manager	Tailings Dam Engineer	Project Coordinator/ Dam technician	Superintendent	Mill Manager	Superintendent	Metallurgy Superintendent	Environmental Manager	Water Resources Engineer	Mine Manager	Chief Engineer	Superintendent	EoR	O'Kane	Maintenance Manager	Superintendent	Supply Chain			
	Deliverable or Task	Status	Project Team			Mill		Environment		Mine Operations			Consultants		Site Services		Others				
<b>Phase 1 - Deposition Schedule</b>																					
1.1	Develop Deposition Plan		A	R			I	C		C	S	I	I		R	I	I	C			
1.2	Develop Schedule			R	S	I	A	S	S	I	I	I	I								
1.3	Survey Pond Elevations			I			I			A	R	I	I		I	I					
1.4	Survey Pond Bottoms			I			I			A	R	I	I		I						
1.5	Monitor Pond - Design Thresholds		I	S			I			A	R	I	I								
1.6	Develop Water Balance Model		I	I			C			A	R	C	C		I	S					
1.7	Beach Survey			S						A	R										
1.8	Monthly Presentation Feedback		A	R	I	I	C	I		I	C										
<b>Phase 2 - Operating Tailings Line</b>																					
2.1	Commission Tailings Line		A		R	S	C	S		I	I						S	S			
2.2	Maintain Infrastructure - HDPE						C	S		I	I					A	R	S			
2.3	Maintain Infrastructure - Pumping						A	R		I	I					I	S	S			
2.2	Maintain Infrastructure - Instruments			A	R					I	I							S			
2.4	Switch Spigot Discharge Locations			I	I		A	R		I	I										
2.5	Inspect Tailings Lines			I	I		A	R		I	I					I					
2.6	Monitor and Record Flow Rates		I	I	I		A	R		I	I	I	I				S				
2.7	Install New Tailings Lines		A	C	R	S	C	S		C	I						S	S			
2.8	Install Booster Pumps		A	C	R	S	C	S		C	I							S			
2.9	Water Quality Sampling			I						A	R										
2.10	Dust Management					R		R		A				R							
<b>Phase 3 - Tailings Line Modifications</b>																					
3.1	Detailed Work Plan		C	R	C	S	A	R		I	I	I	I		I		I	S			
3.2	Deactivating Tailings Line		I	I	C	S	I	S		I	I				I		A	R			
3.3	Moving Tailings Line		I	I	C	S	I	S		I	I				I		A	R			
3.4	Reconnecting Tailings Line		I	I	C	S	I	S		I	I				I		A	R			
3.5	Geotechnical Instrumentation		A	R		S												S			
3.6	Cutting Back Spigots			I						A	R						I	S			

**R Responsible** Assigned to complete the task or deliverable  
**A Accountable** Has final decision-making authority and accountability for complete. Only 1 per task.  
**S Support** Provides support and assistance to the responsible role  
**C Consulted** An adviser, stakeholder, or subject matter expert who is consulted before a decision or action  
**I Informed** Must be informed after a decision or action

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### 3.4 Dam Raise Construction

Stage 5 detailed design report was finalized for dam raise construction (CRW3295-4910-DT00-RPT-0001.002.00). Stage 5 raise to dam crest elevation of 377.1 m is planned to complete in October 2023.

#### 3.4.1 Construction Execution Plan

Capital Projects team has prepared an execution plan for the 2023 dam raise construction. The execution plan is reflective of the engineer’s design and specifications, local climate conditions and procurement and availability of required resources, The execution plan includes the following items.

- Construction Schedule Considerations
  - Placement and compaction of rockfill can be conducted year-round in areas where the foundation has previously been prepared and approved.
  - Placement of the clay core and filters should not take place during freezing conditions and should typically be completed before the start of winter.
  - Buttresses must be completed in each Design Zone prior to raising of the crest within the Design Zone to meet factor of safety requirements.
  - Borrow areas for clay and filter material must be developed prior to construction.
- Foundation Preparation
  - Foundation surfaces require approval by the Owner’s Representative prior to fill placement.
  - Foundation preparation specifications are outlined in the Technical Specifications.
- Water Management During Construction
  - Surface runoff and dam seepage are collected through perimeter ditches and reported to the eight sumps for pumping back to TMA or discharging to the environment if meeting the discharge criteria.
  - Interception dewatering trenches excavated through the peat should be used to drain the peat and direct water away from foundation areas.
- Erosion and Sediment Control
  - The proposed Erosion and Sediment Control (ESC) plan consists of working within the established seepage collection ditches which will prevent sediment from leaving the TMA Area.
  - Where work is performed outside of the seepage collection ditch area, staked silt barriers should be placed to prevent sediment from leaving the construction areas.
- Ultimate Pre-loading Buttress Placement
  - The placement of fills for the Ultimate pre-loading design is optional, and completion of the Ultimate pre-loading fills is not required prior to the issuing of the letter of conformance for the TMA Stage 5 raise design.
  - Buttress placement will progress from downstream to upstream with the lowest elevation buttresses completed in advance of the start of construction of the higher elevation buttresses.
  - Pre-loading fills shall be placed according to the priority list provided by EOR.

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### 3.4.2 CQC and CQA

EOR has prepared drawings and technical specifications for 2023 TMA Dam Raise Construction. The Stage 5 TMA Dam Raise Construction contract has been awarded to Ledcor CMI Ltd.

The contractor develops its own quality management plan for construction quality control (CQC) based on the Stage 5 detailed design for the construction of dam core (Zone 1/1A), filters and drains (Zone 4/4A, 5). NGI’s representative at the site provides construction quality assurance (CQA) on the contractor’s work.

NGI uses its own construction fleet including surveyors for the construction of dam shells (Zone 2/2A and 3/3A) and TMA ancillary structures. NGI’s site representative is responsible for CQA of the work.

The EOR will prepare a construction records report (CRR) for the completed raise summarizing the construction completed that year. Construction record drawings will be included in this report along with the results of CQC and CQA testing, a discussion of construction observations, and a summary of any design changes and special events warranting documentation that occurred during the construction season. This Report is typically due 60 days after construction has been completed.

After completion of the annual TMA dam raise, EOR issues the letter of conformance (LOC) to New Gold. The Stage 5 LOC was issued on Dec 08<sup>th</sup>, 2023.

### 3.4.3 Instrument Installation and Raise

The inventory of the instruments requires raise with Stage 5 construction was prepared.

TMA Stage 5 raise design assumes Base-Case PWP conditions, which needs to be confirmed by instrumentation monitoring prior to the beginning of construction. Should observed PWP response exceeds the Base-Case PWP conditions, the following mitigation actions may be required:

- 1) placement of additional buttressing fill at the downstream toe,
- 2) temporary halt to fill placement in affected areas until acceptable PWP dissipation is achieved to satisfy the stability criteria, or
- 3) increase or add wick drain foundation mitigation to accelerate PWP dissipation.

Table 3-4: presents the RASCI for the instrumentation. Standard of Operating Procedures (SOPs) for instrumentation is listed below and attached in Appendix A of the Manual.

- DAM-SOP-0001, Slope Inclinator
- DAM-SOP-0007, Standpipe Piezometer
- DAM-SOP-0008, Magnetic Extensometer
- DAM-SOP-0009, Settlement Plate
- DAM-SOP-0010, Data Logger
- DAM-SOP-0011, Survey Monuments
- DAM-SOP-0012, NWP Cable Splicing

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**Table 3-4: RASCI for Geotechnical Instrumentation**

 <b>RASCI Matrix</b> May 20, 2023		Project Title: TMA Instrumentation <small>Responsible, Accountable, Supportive, Consulted, Informed</small>							
		Roles	Capital Projects Manager	Tailings Dam Engineer	Tailings Dam Technician	Construction Superintendent	Project Coordinator	Surveyor	Mill Manager
Deliverable or Task		Status	Project Team					Mill	Consultants
<b>Phase 1 - Instrumentation</b>									
1.1	Collection and storage of instrument data.		A	R					C
1.2	Maintaining the record of data perform quality assurance of the data collection and reduction.	A	R	S					S
1.3	Timely reporting of instrumentation data, which includes comparing data to thresholds.	A	R	S	I	I		I	S
1.4	Responding to instrument threshold exceedances to assess dam performance.		A	S	I	I		I	R
1.5	Instrumentation data assessment in semi-annual reports.	A	S	S		I		I	R
1.6	Plan and execute instrumentation update project	A	S	I	S			I	R
<b>Phase 2 - Instrument Raises</b>									
2.1	Creat instrument inventory for dam raise including procurment of instruments, devices and accessories		A	R		S			I
2.2	Plan instrument raise according to construction schedule		A	R		S			I
2.3	Overall QA/QC process for instruments		A	R	S	S			I
2.4	Pre/post instrument survey			I	S	A	I	R	
2.5	Verifies adherence to IFC and SOPs		A	R	I	I	I		C
2.6	Complete raise/trench/burrito		A	R	S	S			
2.7	Verify complete forms and photos are stored in appropriate location		A	R					

R **Responsible**  
A **Accountable**  
S **Supportive**  
C **Consulted**  
I **Informed**

**R** Assigned to complete the task or deliverable  
**A** Has final decision-making authority and accountability for complete. Only 1 per task.  
**S** Provides support and assistance to the responsible role  
**C** An adviser, stakeholder, or subject matter expert who is consulted before a decision or action  
**I** Must be informed after a decision or action

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### 3.5 Environmental Protection

The TMA is surrounded by a wildlife fence installed to reduce wildlife contact with the TMA. The wildlife fence is inspected for any damage at least once per month.

When possible, tailings will be kept saturated with water to mitigate risk of airborne tailings fines during high wind events. When this saturation is not possible, other dust suppression methods will be utilized, where practicable (example: latex dust suppression).

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## 4 MAINTENANCE

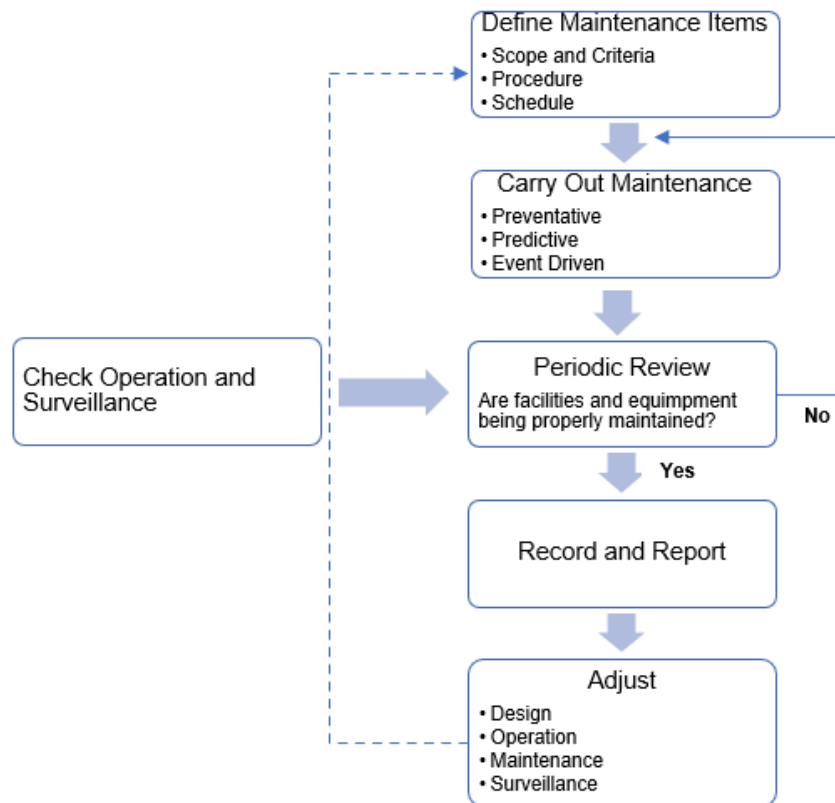
### 4.1 Type and Procedure

**Preventative Maintenance**, also called Routine Maintenance, is the planned, recurring maintenance activities conducted at a fixed or approximate frequency and not typically arising from results of surveillance activities.

**Predictive Maintenance** is the pre-defined maintenance conducted in response to results of surveillance activities that measure the condition of a specific component against performance criteria.

**Event-Driven Maintenance**, also called Corrective Maintenance, is in the event of unusual conditions or incidents that require immediate maintenance actions.

Maintenance records are retained by NGI teams who perform the work in accordance with the procedures described in this document. The teams are Site Service, Mill, Environment and Capital Projects. The maintenance flowchart is illustrated in Figure 5-2.



**Figure 5- 2: Maintenance Flow Chart**

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## 4.2 Preventative and Predictive Maintenance

### 4.2.1 Roads and Gates

Roads and gates are maintained by Site Service Department as required.

### 4.2.2 Pipelines and Pumps to TMA

Maintenance of the tailings and reclaim pumps and the pipelines is the responsibility of the Mill Department:

- Regular performance tests on seepage pond pumps
- Annual calibration and maintenance as required on flow meters.
- Replace pipe, bends and fitting components as required.
- Remove accumulated debris from valves, reducers and off takes.
- Ensure no valves on the core of the dam.
- Place liner beneath pipeline where it crosses the core.
- Carryout maintenance as recommended by fitting and valve suppliers.
- Regularly inspect major wear components.
- Maintain emergency dump ponds in a dewatered/empty state.
- Maintain and replace system instrumentation as required.

Changes to pumping configurations, ditching, piping, or operating parameters need to be approved by the Mill Manager and the Environmental Manager.

### 4.2.3 Mobile Equipment

Mobile Equipment Maintenance by Mobile Maintenance Department

- Mobile equipment maintenance is performed based on operating hours and as otherwise required. The maintenance schedule uses the manufacturer’s recommendations.

### 4.2.4 Geotechnical Instruments and Water Monitoring Instruments

- Periodic calibration of instruments follows manufacturer’s recommendations.
- Water monitoring instruments are calibrated and maintained by the Environment Department. Geotechnical instrumentation records are maintained by the Dam Monitoring team.
- Malfunctioning or damaged instruments may require repair or replacement per manufacturer guidelines and in consultation with the EOR or approved procedure. That maintenance info is recorded in instrument master sheets.
- In the event of replacement of dam instruments, several overlapping readings of the old and new instrument are required to ensure continuity of the data records.

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- Monthly inspections are conducted to maintain and verify the active instrumentation inventory. This practice ensures the ongoing functionality, accuracy, and reliability of the instruments, allowing for timely identification and resolution of any issues ([Instrumentation Inventory](#)).

#### 4.2.5 Dam Inspection and Predictive Maintenance

Repair any deficiencies as noted in the Survey 123 online Dam Safety Inspections by related teams and discussed in Monthly tailings management meeting, such as

- Repair erosion gullies, local slumps or slides in the dam face, diversion ditches or spillway channels.
- Clearing vegetation along the diversion channels, seepage collection ditches and sumps.
- Removal of beaver dams along the diversion channels, seepage collection ditches and sumps.
- Re-grade the dam crest, as required, to prevent local ponding and direct surface runoff towards the pond.
- If an annual survey determines necessary, correct dam crest, overflow spillway and diversion channel invert irregularities to avoid concentrated runoff.

#### 4.3 Event-Driven Maintenance

RRM staff will provide a means to assess event-driven maintenance needs through response action planning. Response planning is based on risk prioritization, maintenance crew mobilization or “call out” procedures, required repairs and replacement material availability. Event-driven maintenance actions will follow applicable safety and performance procedures. Unusual conditions that require maintenance are to be communicated to maintenance staff as per related RASCI.

##### 4.3.1 Pipeline Leaks or Breaks

In the event of a pipeline leak or break the system is de-energized and repaired as follows:

- Inspect entire pipeline.
- Repair or replace affected components.
- Repair damage caused by a leak or break.
- Remediate area of released tailings.
- Reclaim disturbed areas.
- Follow spill reporting procedures.

##### 4.3.2 Earthquake Occurrence

After an earthquake, the following are undertaken:

- Repair the damaged roads, collection ditches, emergency spillway, and diversion channels.
- Repair the slumped/ cracked section of dam rockfill zones.
- Restore dam crest elevation if survey results indicate settlements.

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- Clear spill and repair the disturbance to the pipeline and pumps if damage is observed.

### 4.3.3 Flood Event

Following a flood event, the following will be undertaken:

- Restore the damaged roads, collection ditches, and diversion channels.
- Repair the eroded area of the dams.
- Repair the emergency spillway if damaged.

### 4.4 Reporting Requirements

Communications with applicable contractors involved in tailings management will be conducted daily and weekly during tailings activity meetings, as appropriate. All employees and contractors are encouraged to communicate openly with site management about operational conditions requiring maintenance and reporting any significant observations such as event-driven maintenance or any maintenance requirements that exceed expected norms.

- Maintenance information is communicated as per related RASCI chart and in accordance with this Manual.
- Equipment logs, manuals and calibration records are maintained for reference and use by responsible staff.
- Maintenance diaries and logs are maintained and accessible for review by other parties.
- Dam inspection checklist is uploaded to SharePoint and the inspection log summarizing the number of inspections carried weekly and monthly will be uploaded to SharePoint as well.

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## 5 SURVEILLANCE

### 5.1 General

The objective of the surveillance program is to provide confirmation of the adequate performance of the facility, including containment, stability, and operational function by observing, measuring, and recording data relative to potential failure modes and specific operational controls.

The surveillance at TMA involves:

- Visual Inspections
  - Daily pipeline inspection
  - Min. once a weekly/ monthly (Winter) dam inspection
  - Drone inspection when needed
- Annual Dam Safety Inspections
- ITRB
- Dam Safety Reviews every 5 years
- Special Inspections and Increased Levels of Surveillance
- Instrumentation

### 5.2 Visual Inspection

#### 5.2.1 Pipeline Inspection

Inspection of tailings pipeline and water reclaim pipeline is conducted twice per 12-hour shift by the Mill. RASCI chart for the pipeline inspection is shown in Figure 5-3.

#### 5.2.2 Dam Inspection

Dam surveillance consists of weekly and monthly inspections.

- Minimum weekly visual inspection of active construction perimeter dams and seepage ditches during summer construction period. A more detailed inspection is carried out at the end of the summer months.
- Minimum monthly visual inspections of side-wide dams during winter months when snow covers the dams.

These inspections are carried out by TDTs and other trained site inspectors and are designed to detect / observe conditions that could indicate a concern with the performance or operation of the dam. Dam maintenance requirements are captured in Planned Maintenance Action Tracker identified on dam inspections, along with assigned actions and responsibilities. The TDE is responsible to maintain and ensure actions are completed in a reasonable time for their priority level.

See Appendix C: Weekly and Monthly Site Inspection Checklists.

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newgold <b>RASCI Matrix</b>	Project Title: Tailings and Water Line Inspections																Roles and Responsibilities Responsible, Acountable, Supportive, Consulted, Informed							
	Roles	Capital Projects Manager	Tailings Dam Engineer	Tailings Dam Technician	Mill Manager	Superintendent	Environmental Manager	Designate	Maintenance Manager	Superintendent	Health & Safety Manager	Designate	Engineer of Record	Regulator	All workers and visitors at site	Operations Manager	Superintendent / Survey							
	Deliverable or Task	Status	Projects Team			Mill	Environment	Site Services (SS)	Safety	Others			Mine Ops											
<b>Phase 1 – Daily Inspections</b>																								
1.1	Twice/12-hr Shift Drive Inspection of Active Mill Lines				A	R																		
1.2	Once/24-hr Drive Inspection of Active SS Lines							A	R			S												
1.3	Once/12-hr Drive Inspection of Active Ops Lines									S						A	R							
1.4	Complete Mill Inspection Form (Appendix A) and Digitally Store N:Mill\Mill Report Sheets\Line patrol-Tailings		I		A	R	I		I	I														
1.5	Complete SS Inspection Form (Appendix A) and Digitally Store Site Services forms TBD Site Services location TBD		I		I	I	I	A	R		S					I	I							
1.6	Complete Ops Inspection Form (Appendix A) and Digitally Store Ops forms TBD Ops location TBD		I		I	I	I	I	I							A	R							
1.7	Clear shrubs and bushes, as required to detect potential leaks							A	R															
<b>Phase 2 – Weekly/Intuitive Inspections</b>																								
2.1	During instrumentation readings, inspect pipelines for spills		A	R	I																			
2.2	Weekly inspection, by means of Drone or other, 2.5 km of Lines west of Hwy 600, SW of WMP. Complete forms, as per item 1.2.		I				I	A	R													S		
<b>Phase 3 – Semi-Annual &amp; Irregular Inspections</b>																								
3.1	Inspection after commissioning and all irregular repairs on Mill lines		I	I		A	R	I	S															
3.2	Inspection after commissioning and all irregular repairs on SS lines							I	S	A	R													
3.3	Walk all active Mill lines in Spring (fluctuating temperatures)		I	I		A	R	I	S															
3.4	Walk all active Mill lines in Late Fall (fluctating temperatures)		I	I		A	R	I	S															
3.5	Walk all active SS lines in Spring (fluctuating temperatures)							I	S	A	R													
3.6	Walk all active SS lines in Late Fall (fluctating temperatures)							I	S	A	R													
<b>Phase 4 – Actions &amp; Reporting Requirements</b>																								
4.1	Signs to be made for offsite lines, including unique location identifiers and Main Security phone (1-807-482-0955)								A	R													I	
4.2	Report immediately any leaking water/tailings lines to Environment at 1-807-632-6152							S				A				R								
4.3	Once contacted, Security Personnel to implement "Reported Spill" procedure. TBD		I	I	I	I	I	I	I	I	I	A	R											
4.4	If a leak is detected, implement "Tailings and Water Line Leak" procedure. TBD		S	S		S	R	A	R	S	R	S		I	I									
4.5	Verify compliance to regulatory commitments on pipelines			I		R	S	A		R	S				I									

**R Responsible**  
**A Accountable**  
**S Support**  
**C Consulted**  
**I Informed**

Assigned to complete the task or deliverable  
Has final decision-making authority and accountability for complete. Only 1 per task.  
Provides support and assistance to the responsible role  
An adviser, stakeholder, or subject matter expert who is consulted before a decision or action  
Must be informed after a decision or action

**Note**  
Certain lines belong to different groups. A map of pipeline ownership is attached and should be read in tandem with this RASCI.  
Pit to Sump 5 and Pit to MRP is owned by Ops.

**Figure 5-3: RASCI for Pipeline Inspection**

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TDTs and Trained Site Personnel shall:

- Conduct weekly and monthly inspections using Weekly / Monthly Site Inspection Checklists developed by the TDE. The inspections can be documented on paper copies or by using the appropriate checklist on the Dam Inspection App.
- During dam construction season, use the weekly checklist to inspect the perimeter dams and affiliated structures twice a week, and use the monthly checklist for the scheduled last inspection of month.
- During winter months, conduct monthly dam inspection only.
- Notify the TDE of any abnormal or unusual conditions.
- Forward completed Weekly and Monthly Site Inspection Checklists to the TDE for timely review.

The TDE shall:

- Prepare and revise the Weekly and Monthly Site Inspection Checklists as required.
- Review copies of the completed Weekly and Monthly Site Inspection Checklists.
- Present to results of inspection to the monthly Tailings Management System (TMS) presentation.

### 5.3 Dam Safety Inspections

Annual inspections are intended to be part of a more thorough review of the condition of the facility and are conducted by the EOR. The inspections will include the following key items:

- Visual inspection of the facility by the engineer, including taking appropriate photographs of the observed conditions.
- Review of routine inspection records prepared by operating personnel in the past year.
- Review whether recommendations from previous year’s inspection(s) have been addressed, and any incidents or actions arising from those previous recommendations.
- Review of instrumentation and monitoring data.
- Review of tailings deposition and water management operations of the facility including reconciliation of the annual water and mass balance. Review of pond levels (and depth) and freeboard, and reports of any incidents (and remedial measures) that may have occurred.
- Review construction records, QA/QC data and as-built information on dam construction and beaching.

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- An evaluation and interpretation of the structural performance of the dam and related components and identify any potential safety deficiencies or recommended items that need to be addressed in the coming year; and
- Evaluation of the OMS Manual and EPRP to assess the need for updating.

The results of the inspection and review will be documented in a report.

The 2023 DSI was carried out in the week of June 13. The TDE is responsible for organizing the DSI.

An additional inspection will be carried out by the Dam Safety Review (DSR) consultant as required every 5 year period. The latest DSR was conducted in 2021, and therefore the next must be conducted by 2026 or earlier.

#### 5.4 ITRB

The review of the TMA design and construction is part of the Independent Technical Review Board (ITRB) which has been held twice every year in Spring and Fall.

TDE is responsible for organizing the meeting and for tracking the action logs from the ITRB meeting with the support from other NGI teams.

#### 5.5 Dam Safety Reviews

The Canadian Dam Association (CDA) Dam Safety Guidelines (CDA, 2007) recommend a comprehensive dam safety review be conducted every 5 years during operations, prior to decommissioning and following closure, by a qualified 3rd party consultant. The DSR must be completed by a consultant who is free of any conflict of interest that could be caused by prior participation in the design, construction, operation, maintenance, or inspection of the dam under review.

The comprehensive review provides independent verification of:

- Safety and environmental performance of the facility.
- Adequacy of the surveillance program.
- Adequacy of delivery of OMS Manual requirements.
- Design basis with respect to current standards and possible failure modes; and
- Compliance with new engineering standards (including analysis to confirm if necessary).

The first DSR was completed in 2021 by SRK Consulting. Next DSR will be performed in year 2026.

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## 5.6 Special Inspections and Increased Levels of Surveillance

Special and increased site surveillance is required in response to unusual or uncertain performance a structure or element or unusual operating conditions or loading is applied to the TMA dams. These inspections will be designed to provide a better understanding of the performance of the structure, ensure developing issues are assessed and if required, appropriate actions are taken.

A special inspection may be required by the TDE, when unusual conditions are discovered by routine site surveillance or detected by the instrumentation monitoring system, indicating possible poor performance of a design element or elements during normal operating conditions. Special inspections are initiated and managed by the TDE. The TDE will coordinate with other resources for arranging the inspections.

The Increased site surveillance is normally required when there are unusual changes in loading and operating conditions at the dam (e.g., pond surcharge, spilling) or following the occurrence of natural events (e.g., flood, earthquake). Increased site surveillance can be initiated by TDE and or Capital Project Manager. Appendix B contains Surveillance Response Plan (SRP) for High Pond, Post-EQ, Increase Seepage and Observed Dam Deformation.

When a special inspection and/or increased surveillance is required, the TDE shall:

- Advise the Capital Project Manager.
- Identify requirements for increased surveillance in consultation with the Capital Project Manager.
- Identify the information needed for assessment of dam safety: instrument readings, pond operations, equipment availability, visual observations, etc.
- Document the requirements for increased surveillance.
- TDE to discuss findings with the Engineer of Record.

The Capital Project Manager shall:

- Initiate special inspections and/or increased levels of surveillance during or following any major flood, earthquake, or abnormal behaviour or event which may have or could damage equipment, structures or facilities affecting the safety of the dams.
- Initiate increased levels of surveillance whenever indications of potentially unsafe or deteriorating conditions (e.g., seepage, leakage, or deformation) exist.
- Maintain increased surveillance until the condition posing the threat to dam safety has been assessed and/or remediated to an acceptable condition.

Following initiation of a special inspection and/or increased site surveillance, the TDTs and Trained Site Personnel shall:

- Follow the instructions of the TDE and provide completed copies of the inspection checklist.

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### 5.6.1 Pond Surcharge

High Pond is defined as NOWL and higher. When the pond exceeds NOWL, special surveillance and increased surveillance is required for every other day. When the pond exceeds MOWL, special surveillance and increased surveillance is required for every day.

See Appendix B - Surveillance Response Plan for High Pond.

### 5.6.2 Earthquakes

The TDE in conjunction with the Capital Project Manager and other teams will confirm the significance of the seismic event and level of response required. If the seismic event is significant, an inspection of the facilities must be conducted.

See Appendix B – Surveillance Response Plan for Post-Earthquake Evaluation.

### 5.6.3 Increased Seepage through the Dams

Unusual leakage from the dam which may indicate damage to the perimeter dams. TDE will determine a specific surveillance for the increase seepage through the dams is required.

See Appendix B – Surveillance Response Plan for the Increased Seepage.

### 5.6.4 Observed Dam Deformation

Settlement, sinkhole formation, cracking, offsets, leaking or other signs of substantial distress of the perimeter dams. TDE together with the Capital Project Manager will determine a specific surveillance for the observed dam deformation is required.

See Appendix B – Surveillance Response Plan for Observation of Deformation.

### 5.6.5 Other Unusual Conditions

Other conditions that may require increased surveillance is included in Table 5- 1.

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**Table 5- 1: Other Unusual Condition for Inspection**

Unusual Event	Post – Event Inspection/Surveillance
Rapid snowmelt and/or heavy rainstorms exceeding a 1:1-year, 24 hr rainfall (51 mm)	<ul style="list-style-type: none"> <li>• Inspect the (visible) slopes and the crests of all the tailings dams looking for areas of concentrated runoff and erosion.</li> <li>• Make note of saturated ground/soft ground conditions at dam slopes and toes.</li> <li>• Examine dam slopes for indications of localized slumping/instability. Inspect all pump stations and pipelines.</li> <li>• Check the water levels in all ponds/reservoirs against the critical levels and keep checking these levels until the pond/reservoir inflows subside.</li> <li>• Discuss findings with the Engineer of Record.</li> <li>• Check piezometric levels at dam sites if instructed to do so.</li> </ul>
Unusually high winds (exceeding 60 kph i.e., 75 % of maximum used in design)	<ul style="list-style-type: none"> <li>• Check the condition of erosion protection on the upstream slopes of the dams.</li> <li>• Check the instrument data relay device.</li> </ul>
Extreme snowpack (170cm cumulative snowfall) (i.e., 120% or greater than normal snowfall at Barwick)	<ul style="list-style-type: none"> <li>• Check the water levels in all ponds/reservoirs against the critical levels and keep checking these levels until the spring freshet is over.</li> <li>• Evaluate the situation in terms of snowmelt scenarios.</li> <li>• Make predictions as to the expected storage capacity available in ponds/reservoirs.</li> <li>• If deemed necessary, mobilize pumping and mobile treatment equipment to site.</li> </ul>

## 5.7 Instrumentation

### 5.7.1 Instrumentation Data Reading Frequency

Other than the automated data acquisition system whose data collection is hourly, data collection frequency for the instruments requiring manual reading is outlined in Table 5- 2 according to the Stage 5 Instrumentation Thresholds for TMA and Water Management Dams (to be received from SRK).

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**Table 5- 2: Data Collection and Submission Frequencies**

Instrument/Elevation	Data Collection/Processing and Threshold Exceedance Reporting Frequency <sup>(1)</sup>			Data Submission Frequency
	In Areas of Active Construction	Immediately Post Construction (as directed by EOR)	Operations	
Vibrating Wire Piezometers <sup>(2)</sup>	Twice Weekly <sup>(3)</sup>	Weekly <sup>(4)</sup>	Weekly <sup>(4)</sup>	Weekly
Ground Elevation Survey above VWPs	Monthly	Not Applicable		Monthly
Fill Placement Summary <sup>(5)</sup>	Weekly	Not Applicable		Weekly
Standpipe Piezometers <sup>(2)</sup>	Weekly	One reading Two Weeks after the end of construction <sup>(8)</sup>	Monthly	Monthly
Slope Inclinometers	Weekly	One reading Two Weeks after the end of construction <sup>(8)</sup>	Monthly	Monthly
Shape Accelerometer Array <sup>(9)</sup>	Weekly	Weekly <sup>(9)</sup>	Weekly <sup>(9)</sup>	Weekly <sup>(9)</sup>
Settlement Plates/Magnetic Settlement Systems	Monthly			Monthly
Pond Elevations (All Dams)	Weekly			Weekly
Effective Crest Elevations <sup>(6)</sup> (All Dams)	Annually			Annually
Effective Spillway/Diversion Channel Invert Elevations <sup>(7)</sup> (All Dams)	Annually			Annually

**Notes:**

1. Data collection frequencies may be increased or decreased by the EOR based on observed conditions. Data collection frequencies will progress from active construction, to post construction, to operations. Acceptable deviations for monthly readings are up to one-week, acceptable deviation for weekly and biweekly readings is up to one day.
2. Piezometers with no thresholds assigned are to be read monthly. VWPs not connected to the automated system shall be read manually at the same frequencies as standpipe piezometers (i.e., weekly during active construction).
3. VWP data is logged and available hourly, threshold exceedances will be reported on Monday and Thursday of each week.
4. VWP data is logged and available hourly, threshold exceedances will be reported weekly.
5. Fill placement summary includes maps of weekly fill placement and fill elevation heatmaps relative to TMA Stage 5 and Ultimate Pre-loading design surface.
6. The effective crest elevation is the lowest surveyed point along the dam crest.
7. The effective spillway/diversion channel invert elevation is the lowest surveyed elevation along the spillway/diversion channel sill.
8. End of construction is defined as two weeks after the completion of TMA Stage 5 and Ultimate Pre-loading fill placements within a specific design zone.
9. SAA data is logged and available hourly, threshold exceedances will be reported weekly.

**5.7.2 Instrument Thresholds and Action Plan**

The trigger level threshold indicates a value exceeding those used as a basis for meeting the design criteria. An alert level threshold indicates a more significant magnitude threshold exceedance.

These thresholds are monitored using the following instruments and methods:

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- Piezometers, which are used to monitor the PWP within the embankment and foundation materials.
- Slope inclinometers (SIs) and Shape Accelerometer Arrays (SAAs), which are used to monitor soil deformation within the embankment and foundation materials.
- Survey equipment, which is used to monitor effective crest and effective spillway/diversion channel elevations.

### 5.7.3 PWP Thresholds

Trigger levels are assigned to instruments within the TMA and Water Management Dams (See Part III), whereas Alert Levels are only assigned to TMA structures. Thresholds were developed to correspond to the following PWP conditions in general. 2023 Instrumentation Thresholds for TMA and Water Management Dams (CRW3295-4910-DT00-MEM-0008.001) provides more details.

#### Low Risk Levels:

- TMA Stage 5 Design Trigger: A change in PWP that results in a total head greater than anticipated based on the  $B_{Bar}$ , fill placement, and PWP response assumptions.

#### Moderate Risk Levels:

- A change in PWP that results in a total head for a localized VWP to be greater than the piezometric surface used to meet the minimum FoS requirements by CDA in either Stage 5 Stability and Design, Ultimate Pre-loading Design, or Water Management Dams Triggers.

#### High Risk Levels:

- Nearby VWPs exceed the alert level.
- Nearby SI's exceed alert level.

Construction induced PWPs within the WML and BRE CH have been identified as controlling stability for the dams. The EOR performed stability modelling to develop PWP alert thresholds for piezometers installed within the foundation of the TMA. The estimated threshold value for each piezometer is presented in Table A-1 in CRW3295-4910-DT00-MEM-0008.001 and implemented in each VWP for monitoring the PWP response during Stage 5 dam raise construction.

### 5.7.4 SI and SAA Thresholds

Slope inclinometers (SIs) and Shape Accelerometer Arrays (SAAs) have been installed to monitor embankment and foundation soil displacement. Deformation thresholds for slope inclinometers are defined as following (CRW3295-4910-DT00-MEM-0008.001).

#### Low Risk Level:

- Rates of displacement above 0.2 mm/day measured in a discrete deformation zone.

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**Moderate Risk Levels:**

- Accelerating rates of displacement above 0.2 mm/day, or blockage of the slope inclinometer casing.
- Evidence of movement continuation between SIs or SAAs.
- Unusual visual observations, including toe bulging, cracks, or other signs of instability.

**High Risk Levels:**

- Nearby VWP's exceed the alert level.
- Nearby SI's or SAA's exceed alert level.

**5.7.5 Dam Settlement Threshold**

Settlement thresholds were developed to monitor the settlement along the dam crest and between the dam crest and spillway invert (CRW3295-4910-DT00-MEM-0008.001).

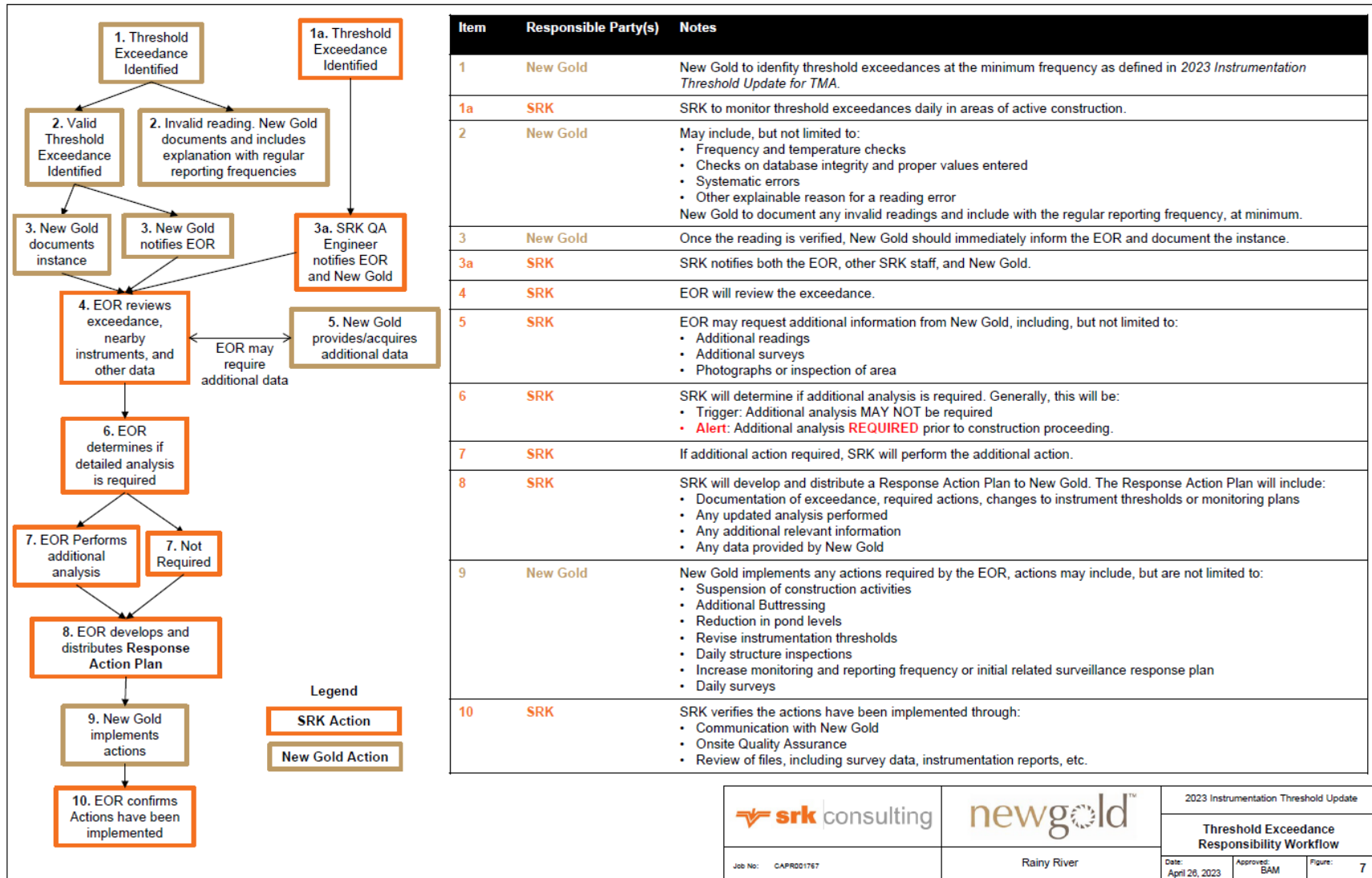
- The total settlement trigger level is defined as an effective crest/invert elevation 0.10 m lower than the design elevation.
- The total settlement alert level is defined as an effective crest/invert elevation 0.20 m lower than the design elevation.
- The differential settlement trigger level is defined as a reduction of a crest to invert vertical elevation difference of 0.05 m or more from the design.
- The differential settlement alert level is defined as a reduction of a crest to invert vertical elevation difference of 0.10 m or more from the design.

The dam crest elevations and spillway invert elevations are shown in Table 4-1 (Part 1).

**5.7.6 Action Plan for Threshold Exceedance**

The action plan to address exceedance of the thresholds is shown in Figure 5- 4.

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**Figure 5- 4: Threshold Exceedance Responsibilities Workflow**

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		2023 Instrumentation Threshold Update		
		Threshold Exceedance Responsibility Workflow		
Job No: CAPR001767	Rainy River	Date: April 28, 2023	Approved: BAM	Figure: 7

## 5.8 Other Surveillances

### 5.8.1 Pond Level

The ponds are surveyed min. three times per week during summer months and once a week during the winter months. NGI Environment is responsible for surveying the TMA pond level. Information obtained from the survey is logged in a tracking spreadsheet and kept on the Environment Department SharePoint site. This is required to:

- Calculate the distance to all target and threshold pond operation levels.
- Estimate pond volume including ice of winter months for mill water make-ups.

Should the ponds exceed the NOWL elevation, a plan to return water levels to below the NOWL will be implemented. This plan may include options of transferring water to the Open Pit or shutting down the mill. The decision will be made by the General Manager in consultation with the Environmental Manager, Mill Manager and EOR.

### 5.8.2 Water License Sampling and Testing

At RRM, water and effluent quality monitoring is conducted in accordance with the prescribed analytes and sampling frequency as required by Amended Environmental Compliance Approval (ECA) #3855-C4E3FF issued on June 28, 2021, by the Ontario Ministry of Environment, Conservation and Parks (MECP). Additionally, the federal *Metal and Diamond Mining Effluent Regulation SOR/2002-222 (MDMER)* and provincial O. Reg 560/94: *Effluent Monitoring and Effluent Limits – Metal Mining Sector* also have prescribed analytes and sampling frequencies that are applicable to RRM.

The NG Environment collects all water and effluent quality samples. Water and effluent quality data are stored by the Environment Department in the environmental data management software Equips by EarthSoft. A water and effluent quality sampling schedule are produced by NG Environment in Q4 annually for the following year to ensure compliance with ECA and other regulatory sampling requirements.

### 5.8.3 LiDAR, Bathymetry, and Other Survey

Bathymetric surveys of TMA pond are scheduled annually by the GIS team. These coincide with LiDAR surveys of rest of TMA area.

All dam crest elevations and spillway/diversion channel invert elevations will be surveyed annually to check the dam settlement threshold.

The “Fill Placement Summary” (FPS) is collected weekly, and data is submitted monthly. The FPS includes maps of weekly fill placement and fill elevation heatmaps relative to TMA stage design surface.

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## 5.9 Summary of Surveillance Frequency

The frequency of all surveillance activities including the action owners is summarized in Table 5-3. A table has been created to record the visual routine inspections over the year.

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**Table 5- 3: Surveillance Frequency**

Type of Surveillance	Facility	Season/Event	Frequency	Action by	Notes	
Visual Inspection	Routine	Dams	Summer	Min. once a week on active construction dams. Detailed for month-end inspection	TDT, Trained Personnel, TDE	Use the monthly checklist for the month-end week inspection.
		Dams	Winter	Monthly on all dams	TDT, TDE	When dams are covered by snow.
	Pipelines	Twice per 12-hour shift		Mill		
	Special	Dams	High Pond	When needed	TDT, Trained Personnel, TDE	
			EQ			
Seepage						
Dam Deformation						
		Other Unusual Events				
Instrumentation	Routine	Dams	Area of Construction	Twice weekly to monthly/annually	TDT, Trained Personnel	See Table 4-3 for details
		Dams	Post-Construction	Weekly to monthly/annually		
		Dams	Operation	Weekly to monthly/annually		
Others	Pond and Sump Level	Ponds and Sumps	Summer	Min. three times a week	Environment	Automated, manual reading for calibration
		Ponds and Sumps	Winter	Weekly to monthly		
	Water Sampling and Testing	Ponds and Sumps			Environment	See ECA or Part III for details
	LiDAR	Dams	Summer	Annually	External	
Bathymetry	TMA Pond	Summer	Annually	External	May not be conducted in 2023	

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## 5.10 Reporting

The Mill Manager, or designated responsible party, and Tailings Dam Engineer will review collected data records from facility monitoring and assess the need for maintenance activities or response. Corrective actions will be identified and tracked to closure.

The Environmental Manager is responsible for overseeing sample and data collection and analysis. Reporting will meet MECP requirements and the annual DSI report will also be submitted to the MNM. Reporting includes:

- Construction Records Report of the annual TMA dam raise construction will be submitted to MINES within 60 days of construction completion.
- An annual report based on the DSI including ECA approval requirements.
- Monthly water quality monitoring report
- Annual report shall include:
  - Status of recommendations made in previous annual performance reports.
  - Summary of geotechnical instrumentation performance
  - Changes in the facilities/structures from the previous year
  - Dam safety documentation status (i.e., OMS, EPRP, DSR)
  - Record of inspections conducted throughout the reporting period
  - Summary of construction planned for the upcoming year
  - Operating problems and corrective actions
  - Summary of calibration and maintenance works
  - Use of contingency plans
  - Surface water and groundwater monitoring reports including water balance
  - ML/ARD updates
  - Discharge volumes and quality

Additional reporting requirements may be developed as the RRM progresses.

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## 6 Risk Assessment and Management

### 6.1 General

Managing dam safety risk through identifying and mitigating TMA hazards, initiating events, or conditions that could lead to a Potential Failure Mode (PFM) is critical for dam performance. Consequence type and severity, and the likelihood of a PFM event occurring are used within a Failure Mode Effects Analysis (FMEA) framework to assess the PFMs to assign them within a risk rating to determine the risk acceptability level.

Each PFM is assigned the following effective tools that act as Critical Controls to manage the risks associated with the PFM:

- Design Controls
- Administrative Controls
- Mitigative Controls

Each of the PFMs are also assigned one or more Trigger Action Response Plan (TARP) tied to the Emergency Response Plan located within Part IV – EPRP of the OMS that define trigger level performance indicators.

Further risks associated with construction and environmental risks are highlighted and updated monthly in the Capital Projects risk register, stored on SharePoint.

The Responsible Person (RP) and Mill Manager are the risk owners associated with all PFMs identified. The Tailings Dam Engineer (TDE) is the Critical Control and TARP owner that consults with the Engineer of Record (EOR) and reports deficiencies in critical controls to the RP and where applicable, AE. Review and updating of the PFMs, Critical Controls, and TARPs is done on an ongoing basis by the TDE, with considerations from the annual Dam Safety Inspections (DSI) and any report or memorandum provided by the EOR included.

**Table 6-1: Consequence Type and Severity**

Category	Consequences				
	(1) Severe	(2) Major	(3) Moderate	(4) Minor	(5) Low
<b>Reputation</b>	Major damage to reputation receiving national or international negative media; Production to cease as a result of statutory body concerns; Potential delay of	Major damage to reputation receiving countrywide negative media; Non-compliance with statutory requirements resulting in major fine.	State/Provincial negative media; Non-compliance with laws or regulations immediately reportable to statutory/regulatory authorities.	Local community negative media; Technical divergence attracting inquiry from statutory/regulatory authorities	Technical divergence that <i>may</i> attract attention from either the media, or statutory/regulatory authorities.

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**Consequences**

	future project approvals				
<b>Business</b>	Greater than 3 month production loss.	1-3 months production loss.	1–4-week production loss.	1–7-day production loss.	Less than 1 day production loss.
<b>Environment</b>	Irreparable Damage, very serious long-term impairment of eco-systems	Major Impact, serious medium term environmental impact affecting whole ecosystem	Minor Impact Moderate short term effects affecting part but not affecting whole of eco-system	Minor impact on biological or physical environment	Limited damage to minimal area of low significance or previously disturbed areas.
<b>Damage/Loss</b>	Extreme financial loss (Cashflow greater than \$100m)	Major financial loss (\$50m - \$100m)	Moderate financial loss (\$15m - \$50m)	Minor financial loss (\$2m - \$15m)	Low financial loss (Cashflow <\$2m)
<b>People</b>	Fatality(s).	Permanent or total disability resulting in an inability to work.	Lost Time Injury	Medical treatment or injury resulting in change of normal duties.	First Aid injury. Treatment on site.

**Table 6-2: Likelihood Definitions**

<b>New Gold Descriptors</b>	<b>Alternative descriptors</b>	<b>Frequency of Occurrence for Other Events</b>	<b>Likelihood of occurrence over 20 years</b>
<b>Happens often</b>	Almost certain	Occurs more than once in 5 years	> 98%
<b>Could easily happen</b>	Likely	Once in 5 to 20 years	65% - 98%
<b>Could happen and has happened here or elsewhere</b>	Possible	Occurs once in 20 to 200 years	10% - 65%
<b>Hasn't happened yet but could</b>	Unlikely	Occurs once in 200 to 1,000 years	2% - 10%
<b>Conceivable but only in extreme circumstances</b>	Very Unlikely	Occurs less than once every 1,000 years	2%
	Almost Impossible	Occurs less than once every 10,000 years	0.2%
	Almost impossible 2	Occurs less that once every 100,000 years	0.02%

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## 6.2 Failure Mode and Effects Analysis

A Tailings Management Area Failure Mode and Effects Analysis (FMEA) report (CRW3295-4910-DT00-RPT-0001) completed in September 2023 identifies the PFM within the TMA agreed upon by New Gold and SRK Consulting.

The following risk types were used to assign a PFM risk category:

- Internal Erosion (IE)
- Overtopping (OT)
- Physical Stability (PS)
- Contaminated Water Release (CWR)
- Business Decision (BD)

Tables 6-1 and 6-2 for consequence class and likelihood were used to develop the FMEA Risk Matrix shown in Table 6-3.

**Table 6-3: FMEA Risk Matrix**

Likelihoods		Consequences				
		Severe	Major	Moderate	Minor	Low
		1	2	3	4	5
<b>Almost certain</b>	1	Extreme	Extreme	Extreme	High	High
<b>Likely</b>	2	Extreme	Extreme	High	High	Medium
<b>Possible</b>	3	Extreme	Extreme	High	Medium	Medium
<b>Unlikely</b>	4	Extreme	High	Medium	Medium	Low
<b>Very Unlikely</b>	5	High	Medium	Medium	Low	Low
<b>Almost Impossible</b>	6	High	Medium	Low	Low	Low
<b>Almost impossible 2</b>	7	Medium	Low	Low	Low	Low

Note: PFMs identified as Extreme risk ratings are not acceptable by New Gold and SRK, and Critical Controls must be implemented to reduce the risk prior to work continuing.

## 6.3 Failure Mode and Effects Analysis of Potential Failure Modes

The PFM risks identified in the FMEA report are captured in Table 6-5, along with the assigned Critical Controls (Design, Administrative, and Mitigative) and TARPs. The assigned risks for the PFMs assessed within the FMEA report are captured in Table 6-4.

A Risk Register is included within the FMEA report that captures all PFM risk types with and without control measures.

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**Table 6-4: FMEA Risk Matrix based on current situation and existing controls.**

Likelihoods	Consequences					
	Severe	Major	Moderate	Minor	Low	
	1	2	3	4	5	
<b>Almost certain</b> 1	[Red]			[Orange]		
<b>Likely</b> 2	[Red]		BD.003	BD.004, CWR.001	[Yellow]	
<b>Possible</b> 3	[Red]		CWR.002	[Yellow]	PS.005, PS.009, BD.001	
<b>Unlikely</b> 4	[Red]	[Orange]	[Yellow]		BD.002	
<b>Very Unlikely</b> 5	[Orange]	BD.005		[Yellow]	[Green]	
<b>Almost Impossible</b> 6	[Orange]	[Yellow]	PS.012			
<b>Almost impossible</b> 2	OT.007, PS.007	OT.001a, OT.003, OT.004, OT.008, OT.009, PS.001, PS.002, PS.003, PS.010, IE.001, IE.003, IE.004				OT.002  IE.005

**Table 6-5: Description of PFMs with Associated Critical Controls and TARPs**

PFM ID	Dam	PFM Description	Critical Controls			Applicable TARP(s) in ERP
			Design Control	Administrative Control	Mitigative Control	
OT.001a	TMA	Dam overtopping during spillway construction, resulting in top 1-2 m of water and tailings released	<ul style="list-style-type: none"> <li>Proactive scheduling of the spillway decommissioning based on TMA water levels and short-term weather forecasts.</li> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Flexibility in timing of spillway construction based on water levels in the TMA.</li> <li>Remove and transfer of spillway location during favourable weather conditions and in a timely manner.</li> <li>Bathymetry will help develop understanding of available water storage.</li> </ul>	<ul style="list-style-type: none"> <li>Water can be pumped to the open pit (could be preventative, or mitigative)</li> <li>Use an upstream clay dyke to hold back water + increase freeboard (used during Stage 4 Raise).</li> <li>Pumping supernatant (untreated) water from the TMA to the environment downstream of the spillway to prevent potential release of tailings.</li> <li>Continue to treat water and pump into WMP - allow a spill from the WMP as this water would be clean.</li> <li>Emergency placement of rockfill could be placed relatively quickly to mitigate erosion during a spill event.</li> </ul>	<ul style="list-style-type: none"> <li>Overtopping</li> <li>Spillway Flow</li> <li>Rainfall</li> </ul>
OT.002	WMP	Dam overtopping due to blocked spillway from ice accumulation	<ul style="list-style-type: none"> <li>Mobilize equipment for spillway repair.</li> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Culverts in ditches are oversized.</li> </ul>	<ul style="list-style-type: none"> <li>Routine inspections of dams, to identify signs of accumulation of ice or other debris in spillway.</li> <li>Automated water levels to indicate when there is a need to discharge.</li> <li>Increase site inspections at the WMP site during the time of freshet.</li> </ul>	<ul style="list-style-type: none"> <li>Water released would be compliant water (it is discharge quality), but the wrong timing.</li> <li>Road crossings are the same height as the dam crest, so washout of roads may be limited.</li> <li>Continue to treat water and pump into WMP - allow a spill from the WMP as this water would be clean.</li> </ul>	<ul style="list-style-type: none"> <li>Overtopping</li> <li>Spillway Flow</li> <li>Snowmelt</li> </ul>
OT.003	TMA	Dam overtopping due to differential settlement of core and insufficient freeboard, releasing top ~1 m of tailings and water	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Freeboard design accounts for wave run-up and is conservative in settlement allowances.</li> <li>Yearly bathymetry survey to control / confirm tailings properties.</li> <li>Large rock downstream of core (buttress).</li> <li>Annual dam raises eliminate the possibility of settlement accumulation.</li> </ul>	<ul style="list-style-type: none"> <li>Routine inspections of dam crests and associated maintenance.</li> <li>Routine crest surveys.</li> </ul>	<ul style="list-style-type: none"> <li>In this PFM, it is assumed the spillway is functioning and mitigating spill through localized area.</li> </ul>	<ul style="list-style-type: none"> <li>Dam Settlement</li> <li>Overtopping</li> <li>Rainfall</li> </ul>
OT.004	TMA	Dam overtopping due to differential settlement of core and large wind event, releasing top ~1 m of tailings and water	<ul style="list-style-type: none"> <li>Same as OT.003</li> <li>Conservative assumptions in wave run-up (utilized different beach and upstream scenarios)</li> </ul>	<ul style="list-style-type: none"> <li>Routine inspections of dam crests and associated maintenance.</li> <li>Routine crest surveys.</li> </ul>	<ul style="list-style-type: none"> <li>Water can be pumped to the open pit (could be preventative, or mitigative)</li> </ul>	<ul style="list-style-type: none"> <li>Dam Settlement</li> <li>Overtopping</li> <li>Surface / External Erosion</li> </ul>
OT.007	WMP	Cascading failure of West Dam (TMA) from poor QAQC into WMP, resulting in WMP Dam failure (full WMP breach)	<ul style="list-style-type: none"> <li>Maximize discharge, stop pumping into the WMP, stop water treatment.</li> </ul>	<ul style="list-style-type: none"> <li>QA/QC during construction.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Internal Erosion</li> <li>Overtopping</li> <li>Slope Inclinator</li> <li>Piezometers</li> </ul>
OT.008	TMA	Dam overtopping due to insufficient spillway capacity	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>There is a conservative freeboard allowance from top of IDF to Dam crest allows to account for uncertainty in IDF.</li> <li>QA/QC of design construction.</li> <li>Prior to overtopping, water can be pumped to the open pit.</li> </ul>	<ul style="list-style-type: none"> <li>Regular surveys of the crest to prevent the development of local low points in the crest that may be exploited during overtopping scenario.</li> <li>Checks within the design system such as internal review, + ITRB are in place to ensure the spillway is adequately sized.</li> </ul>	<ul style="list-style-type: none"> <li>In the event of a uniform increase in water level,</li> <li>The dam can likely be overtopped without resulting in failure.</li> <li>Any discharge directed to the Pinewood will have some attenuation while it flows, which may mitigate deposition of solids.</li> </ul>	<ul style="list-style-type: none"> <li>Spillway Flow</li> <li>Overtopping</li> </ul>
PS.001	TMA	Foundation is normally consolidated and high porewater pressure occurs, resulting in localized settlement which releases top 1-2 m of water and tailings	<ul style="list-style-type: none"> <li>Shape Arrays to monitor foundation movements.</li> <li>Slope Inclinator monitors foundation movements.</li> <li>VWPs monitor porewater pressure.</li> <li>Wick drains</li> <li>Shear keys</li> </ul>	<ul style="list-style-type: none"> <li>Monthly inspections performed by New Gold Engineers (visual inspections)</li> <li>Increase inspection frequency to biweekly.</li> <li>Suspend construction.</li> </ul>	<ul style="list-style-type: none"> <li>Stockpile of NAG material in Frank's Pad can be quickly mobilized to flatten buttress or add additional buttressing.</li> <li>Manage water levels below (NOWL)</li> </ul>	<ul style="list-style-type: none"> <li>Piezometers</li> <li>Slope Inclinator / Shape Accelerometer Array</li> <li>Dam Settlement</li> </ul>
PS.002	TMA	High porewater pressure due to construction and inadequate beach with an	<ul style="list-style-type: none"> <li>Annual bathymetry to verify tailings density and placement.</li> <li>Tailings deposition plan / design requires that tailings are deposited prior to construction.</li> </ul>	<ul style="list-style-type: none"> <li>Upstream VWPs and monitoring system.</li> <li>Visual Inspections.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Piezometers</li> </ul>

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PFM ID	Dam	PFM Description	Critical Controls			Applicable TARP(s) in ERP
			Design Control	Administrative Control	Mitigative Control	
		undetected weak layer result in failure of upstream slope and release of tailings and water.		<ul style="list-style-type: none"> <li>Tailings lines are inspected twice daily, add monitoring of the dam crest for deformations to this inspection task.</li> </ul>		<ul style="list-style-type: none"> <li>Slope Inclinator / Shape Accelerometer Array</li> <li>Dam Settlement</li> </ul>
PS.003	TMA	High porewater pressure due to construction with inadequate QAQC around bedrock abutments, resulting in cracking, settlement and release of water and tailings.	<ul style="list-style-type: none"> <li>FEM to assess vulnerability of the facility to this type of failure.</li> </ul>	<ul style="list-style-type: none"> <li>VWPs, SIs, SPs, MEs</li> <li>Visual inspection (performed regularly during construction).</li> <li>Monitor for different rates of porewater pressure dissipation within the alignment of the dams.</li> <li>Monitor any known areas of deformation on a higher frequency</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Piezometers</li> <li>Slope Inclinator / Shape Accelerometer Array</li> <li>Dam Settlement</li> </ul>
PS.005	TMA	Excavation at toe or on buttress results in loss of strength and downstream slope failure. Expected to result in reduction of FoS, not a full dam failure	<ul style="list-style-type: none"> <li>Design of borrows, sumps, or ditches need to consider their effect on the existing structures.</li> <li>EOR team needs to be in good communication when designing structures so that the design FoS accounts for downstream excavations or vice versa.</li> </ul>	<ul style="list-style-type: none"> <li>Training to avoid this situation (on the operational level)</li> <li>Excavations should be approved by EOR prior.</li> <li>Confirmation of stockpile locations (inverse situation of unloading via excavation).</li> <li>Survey control to ensure that stockpiles are not over excavated.</li> <li>Active monitoring of excavations and/or any deformation.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Dam Settlement</li> <li>Piezometers</li> <li>Slope Inclinator / Shape Accelerometer Array</li> </ul>
PS.007	TMA	WMP fails, resulting in rapid drawdown of West Dam water levels and West Dam slope fails, releasing tailings and water	<ul style="list-style-type: none"> <li>Design of West Dams considers rapid drawdown stability.</li> </ul>	<ul style="list-style-type: none"> <li>Instrumentation (VWPs, SIs, MEs, SPs)</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Dam Settlement</li> <li>Piezometers</li> <li>Slope Inclinator / Shape Accelerometer Array</li> </ul>
PS.009	TMA	Broken tailings line results in local erosion of clay core. Not expected to cause dam failure, business disruption only.	<ul style="list-style-type: none"> <li>Tailings pipeline is predominantly located on armored upstream slope.</li> <li>There are no valves on the core, and this practice should be maintained.</li> <li>place liner beneath pipeline where it crosses the core.</li> </ul>	<ul style="list-style-type: none"> <li>Routine inspections (twice daily) of tailings lines along crest would identify this issue and shutoff pipeline.</li> <li>Pressure drop in line would be noted in the mill.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Tailings Line Leak / Rupture</li> <li>Surface / External Erosion</li> </ul>
PS.010	WMP	Large flood event in the WMP and inadequate rock armoring on the upstream dam face result in erosion of the clay core and release of water	<ul style="list-style-type: none"> <li>Ensure upstream rock armoring meets design requirements.</li> </ul>	<ul style="list-style-type: none"> <li>Monitor WMP water levels</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Rainfall</li> <li>Surface / External Erosion</li> </ul>
PS.012	WMP	Erosion (rilling) on dam face and clay core in WMP and high water levels result in overtopping and dam failure, releasing water.	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Regular Maintenance</li> <li>Annual DSIs</li> </ul>	<ul style="list-style-type: none"> <li>Released water would be clean</li> </ul>	<ul style="list-style-type: none"> <li>Surface / External Erosion</li> <li>Overtopping</li> </ul>
IE.001	TMA	Piping failure due to inadequate cleaning at bedrock abutments with inadequate tailings beach and high porewater pressures. Results in release of contact water as seepage, unlikely to produce full dam failure.	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Downstream filters are in place to prevent piping from progressing.</li> <li>Adequate QA/QC of the clay abutment tie ins.</li> <li>Confirm that the risk of piping is low by following ICOLD procedure.</li> </ul>	<ul style="list-style-type: none"> <li>QA/QC during construction.</li> </ul>	<ul style="list-style-type: none"> <li>Tailoring deposition plans to ensure there is perimeter tailings deposition around the entire facility.</li> <li>Ensure you have adequate tailings beach to reduce the gradient on the core and any bedrock ties in.</li> </ul>	<ul style="list-style-type: none"> <li>Internal Erosion</li> <li>Seepage through Dam</li> </ul>
IE.003	TMA	Poor bonding at interface of clay core raise results in preferential flow pathway and piping failure, releasing top 1-2m of water and tailings	<ul style="list-style-type: none"> <li>Lengthen seepage path by promoting upstream beach development.</li> <li>QA/QC hold points.</li> <li>Downstream filter designs prevent progression of erosion.</li> <li>Ensuring material used for new lifts is suitable WML.</li> </ul>	<ul style="list-style-type: none"> <li>QA/QC during construction.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Internal Erosion</li> <li>Seepage through Dam</li> </ul>

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PFM ID	Dam	PFM Description	Critical Controls			Applicable TARP(s) in ERP
			Design Control	Administrative Control	Mitigative Control	
IE.004	TMA	Differential settlement below clay core, resulting in cracking and sustained porewater pressure from high water levels produces a preferential flow pathway and piping failure (top 1-2m of water and tailings released)	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> </ul>	<ul style="list-style-type: none"> <li>VWPs, SIs.</li> <li>Visual inspection.</li> <li>Crest survey settlements.</li> <li>Look for trends in where settlement has occurred historically.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Dam Settlement</li> <li>Seepage through Dam</li> </ul>
IE.005	TMA	Inadequate tailings beach and elevated porewater pressure and drilling through clay core occurs, resulting in fracturing of core and new preferential flow pathway, leading to piping failure and release of water and tailings	<ul style="list-style-type: none"> <li>Same as IE.004</li> </ul>	<ul style="list-style-type: none"> <li>Drilling through the core requires EoR approval.</li> <li>If you must drill through the core, take care to ensure appropriate measures are in place to avoid fracking.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Internal Erosion</li> <li>Seepage through Dam</li> </ul>
CWR.001	TMA	Dam raise results in new seepage pathway to northeast of site, releasing contact water outside of the Permit Boundary	<ul style="list-style-type: none"> <li>Potential solution is to design and construct dyke structure to provide containment of contact water.</li> </ul>	<ul style="list-style-type: none"> <li>Site investigation to characterize seepage and containment.</li> </ul>	<ul style="list-style-type: none"> <li>Perform an updated hydrogeological investigation/modelling to characterize groundwater migration in TMA area.</li> </ul>	<ul style="list-style-type: none"> <li>Water Facility Freeboard</li> </ul>
CWR.002	TMA	Unknown seepage pathway from TMA to environment results in contamination of groundwater outside of Permit Boundary	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>Site investigation to characterize seepage and containment.</li> </ul>	<ul style="list-style-type: none"> <li>Perform an updated hydrogeological investigation/modelling to characterize groundwater migration in TMA area.</li> </ul>	<ul style="list-style-type: none"> <li>Water Facility Freeboard</li> </ul>
BD.001	TMA	Construction rock shortage results in delay of TMA dam raise, and stop operations	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Moving to a HDPE liner (or other geosynthetic) is likely a less attractive option relative to just using Brenna for the final lift.</li> <li>Potentially blend NAG with PAG rock from the WMRS.</li> <li>Borrow pit test work and modelling has been performed to assure there is 2-3 years of available borrow identified.</li> <li>Potentially use Brenna for last 1m lift.</li> </ul>	<ul style="list-style-type: none"> <li>Frank's Pad contains 200 - 300k m<sup>3</sup> of available NAG rock and serves as contingency.</li> </ul>	<ul style="list-style-type: none"> <li>Develop a clay borrow development at a location further away from the TMA.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
BD.002	TMA	High water levels in TMA result in flooding of clay borrow area and subsequent delay of TMA dam raise, resulting in stop to operations	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Preparing contingency borrow areas building berms and pumping to prevent borrow areas from flooding.</li> <li>Drill holes and test pits to further inform what borrow areas look like.</li> </ul>	<ul style="list-style-type: none"> <li>Ensuring 1 full year of contingency is in place at all times during construction.</li> </ul>	<ul style="list-style-type: none"> <li>Desktop study of how much clay required to raise dam to 381 m, greater than anticipated, and if there is sufficient clay to achieve this dam height (Assuming that the borrows align with prelim investigations, and water management controls are in place)</li> </ul>	<ul style="list-style-type: none"> <li>Water Facility Freeboard</li> <li>Rainfall</li> </ul>
BD.003	TMA	Poor water quality and inadequate water treatment capacity result in high water levels in the TMA and a need to stop operations.	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>In progress: Detailed monitoring program and seep surveys.</li> <li>Water quality data review/analysis/ forecasting during operations.</li> <li>Flexibility in the water treatment system to accommodate new constituents (BCR1/BCR2).</li> <li>BCR2 had added capacity last year to increase treatment capacity.</li> <li>Investigate alternative treatment systems.</li> <li>Investigate making snow/glacier that would passively release water to the environment.</li> </ul>	<ul style="list-style-type: none"> <li>Changes in mill process.</li> <li>In progress: Amend permit to treat TMA/MRP in BCR2.</li> <li>Collaboration with the mining/exploration (geology team) to ensure that water quality experts have all information necessary to update their source terms and develop a model.</li> <li>Update water balance model.</li> <li>Be proactive to bring the situations up with the regulator ahead of time, so that in the situation where you need to discharge above permitted rates, you can accelerate the emergency order process.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>

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PFM ID	Dam	PFM Description	Critical Controls			Applicable TARP(s) in ERP
			Design Control	Administrative Control	Mitigative Control	
			<ul style="list-style-type: none"> <li>Develop water quality model with updated source terms.</li> <li>Increase ability to treat water throughout the winter, so you could discharge in the spring.</li> <li>Drain WMP down to 1 m<sup>3</sup> during spring, treat all summer, then dump the WMP in the fall.</li> <li>Investigate evaporator discharge to environment.</li> <li>Investigate permit for new discharge location and or dilution ratios (i.e., Loslo).</li> </ul>			
BD.004	WMP/TMA	Inadequate Pinewood River flows result in inability to discharge water offsite and accumulation of water in WMP and TMA, stopping operations	<ul style="list-style-type: none"> <li>Control water levels by maximizing treatment, reclaim, discharge, and minimizing pumping into the TMA/WMP from other facilities.</li> <li>Investigate a larger diffuser capacity.</li> <li>Investigate permit for new discharge location and or dilution ratios (i.e., Loslo).</li> <li>Increase ability to treat water throughout the winter, so you could discharge in the spring.</li> <li>Drain WMP down to 1 m<sup>3</sup> during spring, treat all summer, then dump the WMP in the fall.</li> <li>Investigate making snow/glacier that would passively release water to the environment.</li> </ul>	<ul style="list-style-type: none"> <li>Be proactive to bring the situations up with the regulator ahead of time, so that in the situation where you need to discharge above permitted rates, you can accelerate the emergency order process.</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
BD.005	TMA	External factors (labour shortage, delay in permitting, pandemic, etc) result in delay in dam raise and stop operations	<ul style="list-style-type: none"> <li>Establishing deadlines for drawings and design packages to be completed by.</li> </ul>	<ul style="list-style-type: none"> <li>6-month buffer with current raise (stage 5) standard practice is 1 year.</li> <li>Divert new gold construction efforts from other works to prioritize dam raise. Use other contractors to supplement the work force.</li> <li>Bring in alternative labour force if the case that there is a dispute with existing personnel (or shortage).</li> </ul>	<ul style="list-style-type: none"> <li>Heating/hoarding through winter months could be implemented to complete construction if deadlines cannot be met during warmer months.</li> <li>Amendments to the design to facilitate continuous tailings deposition</li> </ul>	<ul style="list-style-type: none"> <li>N/A</li> </ul>

## 7 EMERGENCY PREPAREDNESS AND RESPONSE PLAN

A detailed Emergency Preparedness and Response Plan (EPRP) is outlined in Part 4 of this Manual.

## APPENDIX A: STANDARD OPERATING PROCEDURES

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## APPENDIX B: SURVEILLANCE RESPONSE PLANS

The Surveillance response Plans (SRP) are intended to provide initial guidance to the first on-site inspector until the extent of the situation has been identified and further surveillance plans and/or remedial options developed.

Surveillance Response Plans for the following scenarios are included in this Appendix:

- High Pond
- Post-Earthquake
- Increased Seepage through the Earth Dam
- Observation of Dam Deformation

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# SURVEILLANCE RESPONSE PLAN

## HIGH POND

### MANIFESTATION OF FAILURE MODES

- Increased risk of piping (dam has not experienced this reservoir level before)
- Increased or new seepage (new historic high for reservoir, overtopping of the core)
- Deformations
- Inability to pass or store inflows resulting in overtopping of dam
- Spill causing damage to dam
- Runoff causing erosion of the dam or abutment

### POTENTIAL CAUSES OF HIGH POND

- Surcharged pond due to high inflows

### INITIAL DUTIES / ACTIONS

If the pond level exceeds or is expected to exceed one of the increased surveillance levels (once per day, 24 /7) the Capital Project Manager shall dispatch appropriate personnel to inspect the dams as documented in this SRP and shall notify the Tailings Dam Engineer (TDE).

The purpose of this inspection is to evaluate the performance of the dam and spillway during higher-than-normal pond conditions. As the level of the pond continues to rise the frequency and detail of the increased surveillance response will also increase.

Based on the pond level and the observed performance of the dams, the Capital Project Manager in conjunction with the TDE and / or Surface Water Engineer shall determine the severity of the situation and the appropriate level of response as identified in the EPRP.

- i) Stand Down (no further actions required)
- ii) No expanded notifications required (situation will be monitored by site staff only)
- iii) Declare a Dam Incident (EPRP)
- iv) Declare a Dam Alert / Breach (EPRP)

The Capital Project Manager and TDE supported by other resources will determine if immediate remedial measures are required.

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### Personnel Dispatched to Site

- Take a copy of the attached Inspection Checklists.
- Obtain the required supplies and tools
- Access by crew trucks may not be safe. If the crew cannot reach the site, advise the Capital Project Manager as soon as possible.
- Once at site the crew should observe the dam from a safe vantage point to confirm the dam appears safe to access.
- The crew should pay special attention to:
  - Condition of the spillway channel
  - Spillway flows causing erosion of the toe of the dam
  - Potential new or increased seepage flows
- Once the inspection of the dam and spillway are complete the crews will relay the results of the inspection to the Capital Project Manager.
- Do not leave site until instructed to do so.

### Tailings Dam Engineer

- Inform the Capital Project Manager of Dam Safety Surveillance of the situation as it develops.
- Develop an increased surveillance plan appropriate for condition.
- Review instrumentation data.
- Review potential remedial measures with:
  - Capital Project Manager
  - EOR

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### SITE INSPECTOR CHECKLIST for TMA High Pond

Name: \_\_\_\_\_

Date: \_\_\_\_\_

Time of arrival: \_\_\_\_\_

**Inspect the condition of the dams and Spillway**

1. From a safe vantage point check that it is safe to approach the dam. Call the Capital Project Manager if the dam is not considered safe to approach.
2. Record weather conditions: \_\_\_\_\_
3. Record Pond level \_\_\_\_\_
4. Is there any sign of new deformation such as: cracking, slumping, change of alignment and depressions?                      YES      NO
  - a. If yes use deformation checklist to record details of the observations.
5. Is there any sign of new or increased seepage?                      YES      NO
  - a. If yes use seepage checklist to record the details of the observations.
6. Is there damage to the spillway?                      YES      NO
  - a. If yes use seepage checklist to record the details of the observations
7. Estimate the length of tailings beach. SD: \_\_m, WD: \_\_m, ND: \_\_m



Fig 1. Plan View of TMA

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## SURVEILLANCE RESPONSE PLAN

### POST-EARTHQUAKE EVALUATION

#### SIGNIFICANCE

TMA dams are designed to withstand small earthquakes. During an earthquake, some structural damage could occur to the dam or ancillary structures that could compromise the integrity of the dam.

#### MANIFESTATION

- Deformation of the dam (see Deformation SRP)
- Increased seepage (see Increased Seepage SRP)
- Structural damage ancillary structures (spillway and ditches)
- Sand boils, liquefaction

### INITIAL DUTIES / ACTIONS

#### General Response

Following any felt earthquake the Capital Project Manager and the TDE shall determine if an inspection is required.

When conditions are considered safe, staff will report to work at a designated location. Once staff has returned to work, the Capital Project Manager should dispatch crews to inspect the dam(s).

Following the initial inspection of the dam, the Capital Project Manager in conjunction with the TDE and / or other appropriate resources shall determine the severity of the situation and the appropriate level of response.

- i) Stand Down (no further actions required)
- ii) No expanded notifications required (situation will be monitored by site staff only)
- iii) Declare a Dam Incident (EPRP)
- iv) Declare a Dam Alert / Breach (EPRP)

The Capital Project Manager and TDE supported by other resources will determine if immediate remedial measures are required.

#### Personnel Dispatched to Site

- Take a copy of the attached Inspection Checklists.

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- Obtain the required supplies and tools
- Access by crew trucks may not be safe. If the crew cannot reach the site, advise the Capital Project Manager as soon as possible.
- Once at site the crew should observe the dam from a safe vantage point to confirm the dam appears safe to access.
- Starting at the crest of the dam and working down the slope the crew should check for any unusual deformations and / or seepage.
- Following the inspection of the dam the crew should inspect the spillway for obvious signs of structural damage.
- Once the inspection of the dam and spillway are complete the crews will relay the results of the inspection to the Capital Project Manager.
- Do not leave site until instructed to do so.

**Tailings Dam Engineer**

- Inform the Capital Project Manager of the situation as it develops.
- Develop an increased surveillance plan appropriate for condition. Define resources from site.
- Review instrumentation data.
- Review potential remedial measures with:
  - Capital Project Manager
  - EOR

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## SITE INSPECTOR CHECKLIST For TMA Post-EQ Evaluation

Name: \_\_\_\_\_

Date: \_\_\_\_\_ Time of arrival: \_\_\_\_\_

**Inspect the condition of the dam:**

1. From a safe vantage point check that it is safe to approach the dam(s). Call the Capital Project Manager if the dam is not considered safe to approach.
2. Record weather conditions:  
\_\_\_\_\_
3. Record Pond level \_\_\_\_\_
4. Is there any sign of new deformation such as: cracking, slumping, change of alignment (roads, no-post barrier, and fences) and depressions? YES NO  
• If yes use deformation checklist to record details of the observations.
5. Is there any sign of new or increased seepage? YES NO  
• If yes use seepage checklist to record the details of the observations

**Inspect the condition of the Spillway:**

6. Is there damage to the Sill? YES NO
7. Is there damage to the toe? YES NO
8. Is there damage to the side walls? YES NO



Fig 1. Plan View of TMA

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# SURVEILLANCE RESPONSE PLAN

## INCREASED SEEPAGE

### SIGNIFICANCE

Seepage flows are a prime indicator of the performance of an earthfall dam. Unexpected changes in seepage flow and in particular the occurrence of “dirty” or “muddy” seepage could indicate a deteriorating condition within the dam. If left unattended the situation could result in the failure of the dam in a relatively short period of time. As a result, any report of unexpected increased seepage or “muddy” seepage should be treated with the utmost concern.

Changes in seepage flows are directly associated with a failure mode, so if a change in seepage flows is reported to site, trained personnel should be immediately dispatched to investigate. Preferably TDE will be available to respond immediately, however if an Engineer is not available, one of the routine inspectors, i.e., TDT, should be dispatched. The inspector should follow the attached checklist titled “Site Inspector”.

### MANIFESTATION

- Increased or decreased core piezometer levels
- Increased downstream shell water levels
- Wet spot(s) on the downstream face, toe or downstream of the dam
- New seepage flows.
- Observation of “dirty” or “muddy” seepage exiting the ground
- Seepage boils downstream
- Deformations (sinkholes, slumping)

### POTENTIAL CAUSES

Possible causes for a change in seepage flows downstream of the crest of the dam are listed below in order of highest to lowest concern.

- Rupture or leakage of a through-going water passage
- Internal erosion (piping) of the core
- Cracking of the core due to earthquake, settlement, hydraulic fracture
- Deterioration of a foundation cut off
- Overtopping of the core (flood)
- Diverted surface seepage
- Environmental
  - Higher than normal pond levels
  - Extraordinary rainfall, snowmelt

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## INITIAL DUTIES / ACTIONS

### GENERAL RESPONSE

Unusual observations are to be reported to the Capital Project Manager immediately. Capital Project Manager shall call the TDE immediately and dispatch personnel to site for further observations. The level of increased surveillance to be determined based on the severity of the situation.

The Capital Project Manager in conjunction with the TDE and / or other appropriate resources shall determine the severity of the situation and the appropriate level of response as identified in the EPRP.

- i) Stand Down (no further actions required)
- ii) No expanded notifications required (situation will be monitored by site staff only)
- iii) Declare a Dam Incident (EPRP)
- iv) Declare a Dam Alert / Breach (EPRP)

The Capital Project Manager and DSE supported by other resources will determine if immediate measures are required.

### Personnel Dispatched to Site

- Take a copy of the attached Inspection Checklist.
- Obtain the required supplies and tools
- Assess personal safety conditions and observe the seepage area from a safe vantage point.
- Note the location, size, clarity (i.e., "thick" muddy condition vs. a "cloudy" appearance) and estimate of the flow quantity
- Note if the condition is "stable" or "deteriorating " (i.e., seepage area enlarging/flows increasing quickly)
- Note any other unusual features in the immediate area (i.e., fresh cracks or depressions/holes)
- If safe to do so, try to mark the limits of the seepage area for future referencing
- Do not leave site until instructed to do so.

### Tailings Dam Engineer

- Decide if site visit is warranted.
- Inform the Capital Project Manager of the situation.
- Develop an increased surveillance plan appropriate for condition. Define resources from site,
- Review instrumentation data.
- Review potential mitigation with:
  - Capital Project Manager
  - EOR

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**SITE INSPECTOR CHECKLIST  
For Increased Seepage at TMA**

Name: \_\_\_\_\_

Date: \_\_\_\_\_ Time of arrival: \_\_\_\_\_

1. Check that it is safe to approach the seepage area.
2. Record location of seepage below and mark on attached plan drawing.
3. Measure / estimate rate of seepage.
4. Check to see if the seepage water is “dirty”.
5. Stake out and measure area where seepage is exiting the dam.
6. Dimensions of Seepage Zone
7. Check for any erosion or sloughing in area where seepage is exiting the dam.
8. Record weather conditions: \_\_\_\_\_
9. Record pond level \_\_\_\_\_
10. Photograph seepage area
11. Call details back to Capital Project Manager.

If no further direction given by Capital Project Manager/ TDE, continue with the following:

12. Inspect the rest of the dam using the Routine Weekly Inspection Checklist. Look for signs of deformation such as:
  - Depressions
  - Cracking
  - Sinkholes
  - Changes in the alignment along the crest
13. If anything looks unusual report back to Capital Project Manager immediately.
14. Continue to monitor and record seepage at least every hour and check that there are no changes in the flow or turbidity. Report any changes in the seepage flows to the Capital Project Manager immediately.
15. Continue to inspect the entire dam every two hours following the Routine Weekly Inspection Checklist.
16. Do not leave site until Capital Project Manager instructs you to do so.

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Record of Seepage

Time	Flow (L/min)	Dirty (Y or N)	Time	Flow (L/min)	Dirty (Y or N)



Fig 1. Plan View of TMA

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# SURVEILLANCE RESPONSE PLAN

## DAM DEFORMATION

### SIGNIFICANCE

Deformation of the dam can lead to increased seepage and / or loss of freeboard which could threaten the integrity of the dam. Deformations may be triggered by a change in conditions such as earthquake loading or increased piezometric levels in the downstream shell.

Observation of surface deformations could be the external manifestation of internal damage to the dam such as ongoing internal erosion or piping.

### MANIFESTATION

- Cracking (transverse, longitudinal)
- Slumping / sliding
- Sinkholes
- Dips or depressions
- Bulging
- Change of alignment of linear features (sharp or gradual)
- Changes in instrumentation readings (survey, extensometers, or inclinometers)
- Increased piezometric levels due to cracking of the core

### POTENTIAL CAUSES

Possible causes for deformations of the dam are listed below:

- Loss of strength of shell or foundation (liquefaction, strain softening, internal erosion)
- Internal erosion, loss of material (sinkhole)
- Increased piezometric levels reducing effective stress (core cracking, internal erosion, leak from water passage, extraordinary rainfall, or snowmelt)

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## INITIAL DUTIES / ACTIONS

### GENERAL RESPONSE

Unusual observations are to be reported to the Capital Project Manager immediately. Capital Project Manager shall call the TDE immediately and dispatch personnel to site for further observations. The level of increased surveillance to be determined based on the severity of the situation.

The Capital Project Manager in conjunction with the TDE and / or other appropriate resources shall determine the severity of the situation and the appropriate level of response as identified in the EPRP.

- i) Stand Down (no further actions required)
- ii) No expanded notifications required (situation will be monitored by site staff only)
- iii) Declare a Dam Incident (EPRP)
- iv) Declare a Dam Alert / Breach (EPRP)

The Capital Project Manager and DSE supported by other resources will determine if immediate measures are required.

### Personnel Dispatched to Site

- Take a copy of the attached Inspection Checklist.
- Obtain the required supplies and tools
- Assess personal safety conditions and observe the extent of the deformations from a safe vantage point.
- Note the location, size, offset, amount of freeboard, etc. on the attached checklist.
- Note if the condition is "stable" or "deteriorating " (i.e., is the rate of movement visible)
- Note any other unusual features in the immediate area (i.e., new seepage or wet spots at or downstream of the deformation)
- If safe to do so, try to mark the limits of the deformed area for future referencing
- Do not leave site until instructed to do so.

### Tailings Dam Engineer

- Decide if site visit is warranted.
- Inform the Capital Project Manager of the situation.
- Develop an increased surveillance plan appropriate for condition. Define resources from site,
- Review instrumentation data.
- Review potential mitigation with:
  - Capital Project Manager
  - EOR

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### SITE INSPECTOR CHECKLIST for TMA Dam Deformation

Name: \_\_\_\_\_

Date: \_\_\_\_\_ Time of arrival: \_\_\_\_\_

1. Check that it is safe to approach the deformed area.
2. Record Pond level \_\_\_\_\_
3. Estimate Freeboard \_\_\_\_\_
4. Record location of deformed area below and mark on attached plan drawing.
5. Deformation Type
  - a. Cracking or Offset
    - i. Along the crest or across the crest
    - ii. Length \_\_\_\_\_ Width \_\_\_\_\_ of crack
    - iii. Vertical offset \_\_\_\_\_
    - iv. Depth of crack \_\_\_\_\_
  - b. Slumping or Slide
    - i. Length \_\_\_\_\_ Width \_\_\_\_\_ of slumped area
    - ii. Vertical offset at top of slump \_\_\_\_\_
    - iii. Estimated Volume
  - c. Sinkhole
    - i. Length \_\_\_\_\_ Width \_\_\_\_\_
    - ii. Depth \_\_\_\_\_
  - d. Other types of deformations describe below:  
 \_\_\_\_\_  
 \_\_\_\_\_
6. Photograph deformed area.
7. Call details back to Capital Project Manager.
8. Once measurements are completed stake area and monitor for further movements.

If no further direction given by Capital Project Manager continue with the following:

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9. Inspect the rest of the dam using the Routine Weekly Inspection Checklist. Look for signs of deformation such as:
  - New or increased seepage (If observed go to the Increased Seepage SRP)
  - Other areas of deformation
10. If anything looks unusual report back to Capital Project Manager immediately.
11. Continue to measure and record the Length, Width etc. every hour and check that there are no changes. Report any changes in the measurements to the Capital Project Manager immediately.
12. Continue to inspect the entire dam every two hours following the Routine Weekly Inspection Checklist.
13. Do not leave site until manager instructs you to do so.



Fig. 1. Plan View of TMA

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## APPENDIX C: INSPECTION CHECKLISTS

The following inspection checklists are prepared and issued by the Tailings Dam Engineer.

- Weekly Site Inspection Checklist
- Monthly Site Inspection Checklist

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### TMA – WEEKLY INSPECTION CHECKLIST

Inspector: \_\_\_\_\_ Date: \_\_\_\_\_

Weather: \_\_\_\_\_ Pond Water Level (m): \_\_\_\_\_

Inspect the following items for safety, general appearance, and evidence of damage or potential instability.

- Legend:
- ✓ = No change since previous inspection or normal
  - D = Defect or deterioration since previous inspection. (Add details under Remarks")
  - = Not inspected (explanation)

ITEM	Check	REMARKS
<b>1. South Dam</b>		
1) Abutments		
2) Crest		
3) Upstream Slope		
4) Downstream Slope		
5) Downstream Toe		
6) Estimate length of tailings beach		
7) Erosion below spigot?	Y / N	
8) Tailings stacking up.	Y / N	
<b>2. West Dam</b>		
1) Crest		
2) Upstream Slope		
3) Downstream Slope		
4) Estimate length of tailings beach		
5) Erosion below spigot?	Y / N	
6) Tailings stacking up?	Y / N	
<b>3. North Dam</b>		
1) Abutment		
2) Crest		
3) Upstream Slope		
4) Downstream Slope		
5) Downstream Toe		
6) Estimate length of tailings beach		
7) Erosion below spigot?	Y / N	
8) Tailings stacking up?	Y / N	
<b>4. Spillway</b>		
1) Spillway Sill		
2) Spillway Channel		
3) Spillway Toe		
4) Estimate length of tailings beach		
<b>5. Diversion Ditches and Sumps</b>		
1) Flow	Y / N	
2) Estimate flow (lpm)		
3) Vegetation growth		
4) Sloughing or slumps		

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## TMA DAM – MONTHLY INSPECTION CHECKLIST

Inspector: \_\_\_\_\_

Date: \_\_\_\_\_

Weather: \_\_\_\_\_

Reservoir Water Level (m): \_\_\_\_\_

Inspect the following items for safety, general appearance, and evidence of damage or potential instability.

- Legend:
- ✓ = No change since previous inspection or normal
  - D = Defect or deterioration since previous inspection. (Add details under "Remarks")
  - = Not inspected (explanation)

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ITEM	Check	REMARKS
<b>1. ACCESS AND SECURITY</b>		
1.1 Access Road		
1.2 Security (gates and locks)		
1.3 Fence		
<b>2. SOUTH DAM</b>		
<b>2.1 Dam Crest</b>		
2.1.1 Cracking		
2.1.2 Settlement		
2.1.3 Erosion		
2.1.4 Other Movement, such as Alignment		
<b>2.2 Upstream Slope</b>		
2.2.1 Angles		
2.2.2 Bulging/Cracking		
2.2.3 Erosion		
2.2.4 Non-Uniform Slope		
2.2.5 Settlement		
2.2.6 Sloughing		
<b>2.3 Downstream Slope</b>		
2.3.1 Angles		
2.3.2 Bulging/Cracking		
2.3.3 Erosion		
2.3.4 Non-Uniform Slope		
2.3.5 Settlement		
2.3.6 Sloughing		
<b>2.4 Downstream Toe</b>		
2.4.1 Vegetation		
2.4.2 Wet Spot/ Ice		
2.4.3 Bulging		
2.4.4 Piping		
<b>2.5 Tailings Deposition</b>		
2.5.1 Leaking along Tailings Line		
2.5.2 Tailings Stacking Up		
2.5.3 Tailings Formed Channel		
2.5.4 Erosion at Spigot		
2.5.5 Tailings Dusting		
2.5.6 Discharge 0.4 m below Dam Crest		
2.5.7 Estimate Beach Length		
<b>2.6 Seepage Collection Ditch</b>		
2.6.1 Estimate Flow		
2.6.2 Sloughing		
2.6.3 Vegetaion		
2.6.4 Sump		

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ITEM	Check	REMARKS
<b>3. WEST DAM</b>		
<b>3.1 Dam Crest</b>		
3.1.1 Cracking		
3.1.2 Settlement		
3.1.3 Erosion		
3.1.4 Other Movement such as Alignment		
<b>3.2 Upstream Slope</b>		
3.2.1 Angles		
3.2.2 Bulging/Cracking		
3.2.3 Erosion		
3.2.4 Non-Uniform Slope		
3.2.5 Settlement		
3.2.6 Sloughing		
<b>3.3 Downstream Slope</b>		
3.3.1 Angles		
3.3.2 Bulging/Cracking		
3.3.3 Erosion		
3.3.4 Non-Uniform Slope		
3.3.5 Settlement		
3.3.6 Sloughing		
<b>3.4 Tailings Deposition</b>		
3.4.1 Leaking along Tailings Line		
3.4.2 Tailings Stacking Up		
3.4.3 Tailings Formed Channel		
3.4.4 Erosion at Spigot		
3.4.5 Tailings Dusting		
3.4.6 Discharge 0.4 m below Dam Crest		
3.5.7 Estimate Beach Length		
<b>3.5 Seepage Collection Ditch</b>		
3.5.1 Estimate Flow		
3.5.2 Sloughing		
3.5.3 Vegetaion		
3.5.4 Sump		

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ITEM	Check	REMARKS
<b>4. NORTH DAM</b>		
<b>4.1 Dam Crest</b>		
4.1.1 Cracking		
4.1.2 Settlement		
4.1.3 Erosion		
4.1.4 Other Movement, such as Alignment		
<b>4.2 Upstream Slope</b>		
4.2.1 Angles		
4.2.2 Bulging/Cracking		
4.2.3 Erosion		
4.2.4 Non-Uniform Slope		
4.2.5 Settlement		
4.2.6 Sloughing		
<b>4.3 Downstream Slope</b>		
4.3.1 Angles		
4.3.2 Bulging/Cracking		
4.3.3 Erosion		
4.3.4 Non-Uniform Slope		
4.3.5 Settlement		
4.3.6 Sloughing		
<b>4.4 Downstream Toe</b>		
4.4.1 Vegetation		
4.4.2 Wet Spot/ Ice		
4.4.3 Bulging		
4.4.4 Piping		
<b>4.5 Spillway</b>		
4.5.1 Estimate Tailings Beach Length		
4.5.2 Erosion		
4.5.3 Sill		
4.5.4 Toe		
<b>4.6 Tailings Deposition</b>		
4.6.1 Leaking along Tailings Line		
4.6.2 Tailings Stacking Up		
4.6.3 Tailings Formed Channel		
4.6.4 Erosion at Spigot		
4.6.5 Tailings Dusting		
4.5.6 Discharge 0.4 m below Dam Crest		
4.5.7 Estimate Beach Length		
<b>4.7 Seepage Collection Ditch</b>		
4.7.1 Estimate Flow		
4.7.2 Sloughing		
4.7.3 Vegetation		
4.7.4 Sump		

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# PART II - TMA\_Rev1


Final Audit Report

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